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MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE
TRUSTEES OF PEKING UNIVERSITY

July 6, 1918

The Executive Committee of the Trustees of Peking University met today at 4 P.M. at the residence of Dr. Edward Lincoln Smith, Gramercy Park.

Present:

Edward Lincoln Smith, presiding
Frank Mason North
Arthur Judson Brown
James L. Barton
George Heber Jones

Regrets at inability to be present were received from William P. Merrill and E. M. McBrier. The Minutes of the Executive Committee meeting of April 26, having been circulated by mail and no corrections received, were approved.

ITEMS OF BUSINESS.

1. Arrangements for the visit of Dr. E. L. Smith to Peking. Full consideration was given to the necessary arrangements in connection with Dr. Smith's visit to Peking this summer and fall. It was

VOTED: That the Secretary inform the Board of Managers that the Trustees have invited Dr. E. L. Smith, Chairman of the Executive Committee of the Trustees, to visit Peking on their behalf, for the purpose of conferring with the Board of Managers and with the University Council concerning the plans for the development of the University, and of expressing more clearly and satisfactorily than is possible by correspondence the thought and purpose of the Trustees in the outstanding questions as contained in the actions which they have taken. It is the desire of the Trustees that the Managers convene in such meeting or meetings as may be necessary for the purpose of Dr. Smith's visit, and that he may have opportunity for consultation with groups of foreigners and Chinese who may be interested in the development of the University.

It is their hope that he will be freely consulted and that he may be able so to interpret the mind of the Trustees to the friends in Peking, and through the more intimate and unhurried interchange of views which his visit makes possible, to bring back to the Trustees a full knowledge of the plans of the Managers, to the end that the Joint work of the Trustees and Managers may be facilitated and the welfare of the University promoted. The Trustees commend Dr. Smith to the brotherly regard of the University authorities who, we are confident, will spare no pains to contribute in every way

possible to the success of his visit, thus fulfilling the desire of the Trustees in sending Dr. Smith on this long and difficult journey.

VOTED: That the Secretary be authorized to cable Peking information concerning the coming of Dr. Smith.

VOTED: That Dr. Smith be authorized to draw upon the Treasurer, as the needs of his journey may demand, the sum of \$2,000 for traveling expenses.

VOTED: That in view of the insufficiency of the balance now in the treasury to meet obligations, the Boards that have deferred payments be requested to remit at the earliest possible date such amounts on their financial participation as may be due.

11. Minutes of Board of Managers, April 26, 1918.

The Secretary reported having received through Dr. Gleysteen the Minutes of the Meeting of the Board of Managers held April 26, 1918, and that these had been promptly distributed by mail to members of the Executive Committee. (See Document A).

In connection with these Minutes the following actions were taken:

1. University Preparatory Course.

The Executive Committee takes note of the action of the Board of Managers in adopting the Yu K'e or University Preparatory Course of two years to which graduates of Middle Schools shall be eligible; also that the curriculum committee has been instructed to report on the basis of this a two years' course (preparatory) and a four years' full university course. This matter is left without further action than that previously taken, pending conference by Dr. Smith with the Managers during his visit to Peking.

2. Amalgamation of all University work in Peking this autumn.

The Executive Committee notes that the Managers are taking action in harmony with the instructions of the Trustees to amalgamate all the work of the University in Peking this autumn and express their gratification at this action.

3. Confirmation of Miss Payne as a Manager.

The Executive Committee, on behalf of the Trustees, confirm the election of Miss Jessie E. Payne, of the American Board Mission, to succeed Miss Luella Minor of the same Mission whose term ends in 1918, as a member of the Board of Managers.

111. Power to Confer Degrees.

The Secretary presented letters from Mr. Ingraham and Regent Sexton concerning the power of the Trustees and of the University to confer degrees. (See Document B.)

The Executive Committee would make the following record in this matter:

The Trustees have under investigation the question of the power to confer degrees, and are in conference with the education authorities of the State of New York under whose Charter and educational ordinances we necessarily act; also with the authorities of the University in Peking concerning their practice in the past and the grounds therefor. Pending the determination of this question, it is the desire of the Trustees that the practice now in vogue in the University shall continue with the exception that no honoraru degrees shall be conferred unless authorized by the Trustees.

IV. Statistical Report to the University Senate, State of New York.

The secretary reported that the receipt of blank forms for the report of the University, its activities and its statistics, required by the University Regents of New York, and that the same have been forwarded to the Managers in Peking to be filled out and promptly returned.

V. Letter from the London Missionary Society.

A letter from Mr. F. H. Hawkins, LL.B., Foreign Secretary of the London Missionary Society, was presented stating that the directors of the L. M. S. had appointed as their representatives on the Board of Trustees the following:

Rev. Richard Roberts, Church of the Pilgrims, Brooklyn, N.Y.
Dr. Thomas Cochran,
Mr. F. H. Hawkins, LL.B.
Mr. F. Lenwood, M.A.

Foreign Secretaries of the London Missionary Society. The Trustees would express their pleasure at this action and heartily welcome the brethren mentioned to the fellowship of the Trustees.

The Secretary of the L. M. S. also presented the action of the Directors of that Society, approving the following Resolution:

"THAT This District Committee, anxious that the Peking University may be of as much direct service to the general work of the Mission as possible, and believing that the spirit of Christian service can only be duly fostered in the students by actually engaging them in service under suitable leadership, asks (1) that the needs and opportunities of the Christian community may be kept in view in deciding the curricula and the various activities of the University, and further (2) that such forms of University Extension effort as will be of assistance to the Mission work and will afford suitable training to the students shall be regarded as one of the first duties of the University."

Mr. Hawkins states that " This Resolution came before the Directors and received their endorsement. I am quite sure that in arranging the curricula and organizing the various activities of the University, the Trustees and Managers will have in view the considerations set out in this Resolution."

The Executive Committee

VOTED: That the Secretary refer this Resolution to The Board of Managers in Peking for such action as may be possible under the circumstances.

The Trustees take note of the action of the London Missionary Society in the matter of the two years' preparatory course in connection with the University, and the Secretary was instructed to convey to the Directors of the London Missionary Society the action taken in this matter at today's meeting.

V1. Letter from the Alumni of the North China Union University.

A Communication from the Executive Committee of the Alumni of the North China Union University protesting against the adoption of the name "Hui Wen" as the Chinese name of the University was reported. The Secretary was instructed to acknowledge receipt of the communication and call the attention of the Alumni to the fact that matters of this kind should be submitted to the Board of Managers on the field and that the Trustees feel it unwise to act in this, and kindred matters, except on recommendation from the Managers. Information from Peking indicates that committees of the Alumni Associations of Peking University and the North China Union University have the matter under consideration and it is the earnest hope of the Trustees that they may reach agreement which will be acceptable to all concerned.

V11. Unified Budget.

The Secretary presented the unified budget of the University, covering the expenses of the institution from July 1, 1917 to June 30, 1918 and a covering letter of Treasurer Krause relating to the same. (See Document C). It was

VOTED: That the report, with the accompanying letter, be referred to a committee for examination and report, and that this committee consist of Arthur J. Brown, E. M. McBrier, and George H. Jones.

V111. Matters of Instruction and Record - 1. Catalogue

The Trustees referred to Dr. Smith to take up on conference with the Board of Managers, the matter of a University catalogue. It is their thought that it will be well for the Board of Managers to prepare a catalogue of the University in harmony with the practice of higher educational institutions, and that this catalogue be available for distribution in America.

2. Buildings and Architect.

The Executive Committee would refer to Dr. Smith to take up in conference with the Managers, the question of the building plans of the Board of Managers and the arrangements for an architect. It is their hope that the Board of Managers will be able to present a progressive plan of building development and that it may be possible during Dr. Smith's presence in Peking to take under consideration the securing of a scheme and layout for the site.

3. The Woman's College.

A Committee of the Trustees have under consideration the relation of the Woman's College to the University, and the matter is now in process of consideration. The Committee would suggest that this is a matter that might well be considered by the Managers and the representatives of the Woman's College in conference with Dr. Smith.

1X. Adjournment.

After a vote of thanks to Dr. Smith for his hospitality, and to Dr. North for serving as host of the Committee at the meeting preliminary to the one of to-night, the meeting adjourned with prayer by Dr. Arthur Judson Brown.

(sgd) Geo. Heber Jones,
Secretary.

*Signed in carbon
draft.
Geo*

DOCUMENT "A"

Peking, Apr. 26, 1918

A special meeting of the Board of Managers was called on April 26 at 2 o'clock. The meeting was held at the home of Dr. Lowry. The Rev. C. L. Ogilvie opened the meeting with prayer.

The following members were present: H.H.Lowry, F.E.Dilley, C.L.Davis, H.E.King, C.W.Young, G.D.Candlin, C.C.Wang, O.J.Krause, G.D.Wilder, C.L.Ogilvie, J.D. Liddell, W.T.Hobart, C.H.Fenn, L.C.Porter, R.K.Evans, J.Smyly, J.B.Taylor, W. H. Gleysteen.

The Minutes of the meeting of the Board of Managers held on Oct.12 were read and approved.

- V 1. VOTED: That we rescind the action taken on June 25 regarding the YU K'S department.

11. In view of the directions received from the Board of Trustees to arrange courses of instruction in the University which shall be continuous with, and not in competition with, existing Middle School preparatory courses, and shall also be in accord with the course of study prescribed for the Chinese University,

VOTED: That a University preparatory course - Yu K's of two years, be provided for the Peking University, to which graduates of Middle Schools shall be eligible.

Members Approving : F.E.Dilley, C.W.Young, C.L.Ogilvie, J.D.Liddle, C.H.Fenn, L.C.Porter, R.K.Evans, J.B.Taylor, J.Smyly, W.H.Gleysteen.

" Disapproving : H.H.Lowry, O.J.Krause, C.L.Davis, H.E.King, G.D.Candlin, W.T.Hobart.

VOTED: That Dr.Lowry, as Chairman, be allowed to register his vote on this question.

VOTED: That the above course be followed by a four-year full University Course and subsequent graduate courses.

111. VOTED: That the curriculum committee be instructed to bring in a report on the basis of two years' University Preparatory Course, Yu K's, and four years' University course, Pen K's.

1V. VOTED: That the Property Committee be instructed to make property arrangements for amalgamation of the constituent parts of the University this autumn in Peking.

V. VOTED: That the request of the Faculty of the Theological College that they be allowed to buy an organ, the price of which is not to exceed \$150 gold, be granted.

VI. VOTED: That the Request of the college of Theology for a grant of \$200 gold a year be granted.

V11. A letter from the Faculty of the Theological College, stating the needs of that College and the great opportunities before it, was read; and in view of this situation the following recommendations were adopted:

1. That the vital interests and the urgent needs of the College of Theology be given special place in the plans and policies of the Board of Managers and of the Trustees.
2. That if delay is inevitable in the general plans for the housing of the University as a whole, temporary accommodations be found in which the College of Theology can function more adequately.
3. That in view of the disadvantages inevitable with the tentative and loose organization, steps be taken at once to provide the College of Theology with a duly appointed and properly organized faculty.

V111. VOTED: That Mr. Winans and Mr. Ogilvie be allowed to make efforts while in America to secure funds for a Theological building, library and equipment.

✓ 1X. The Committee on the name of the University was called upon for a report. It had no report to make. Dr. Fenn thereupon said "Not because we have to, but because we want to, I move that the Chinese name of the University be Hui Wen."

VOTED: That the Chinese name of Peking University be Hui Wen.

X. VOTED: That Mr. Taylor succeed Mr. Evans as a member of the Curriculum Committee.

X1. VOTED: That the Property Committee be given the right to draw on the Treasurer for funds to repair buildings on the new campus needed to house the Peking University this coming year.

Miss Jessie E. Payne was elected by the American Board Mission to succeed Miss Luella Miner, whose term ends in 1918.

The Following cablegram from the Board of Trustees was read:

"Gleysteen, Peking.

Trustees approve locate portion present site.
Gleysteen elected executive secretary. Managers refer honorary degrees Trustees. Amalgamate colleges this autumn. Inform Lowry.

Jones."

VOTED: That we adjourn to June 6, 2 P.M.

(sgd) Wm. H. Gleysteen,

Secretary.

July 6, 1918

DOCUMENT "B"

Palmyra, New York
June 18, 1918Henry A. Ingraham, Esq.,
177 Montague Street,
Brooklyn, N.Y.

Dear Sir: -

Your favor of May 6, which I am regretting has so long awaited my attention, inquired as to what power Peking University has to confer degrees on its students and to confer honorary degrees.

As your letter states, there is no mention of any such power in the Charter of the University, and although it was not originally incorporated under the Education Law of this State it is probable that it would be deemed needful for it to find in such Law sanctioning for any degree-conferring power which it may be thought to have, or which shall be given to it; and Sec. 61 of the mentioned law provides that "no institution shall be given power to confer any degree not specifically authorized by its Charter."

The closing inquiry of your letter may be answered by saying that Peking University might be granted power to confer degrees by an amendment of its Charter, which doubtless could be obtained when the required qualifications should be met, of which the cited section of the Education law makes specification and indication to some considerable extent.

Other requirements would pertain largely to the sufficiency and character of the courses of instruction given by, and the qualifications and number of the members of the faculty of the institution.

It should be mentioned, however, that it is not likely that power would be granted to confer honorary degrees.

Very truly yours,

(sgd) Pliny T. Sexton

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DOCUMENT "C"

PEKING UNIVERSITY BUDGET

July 1, 1917 - June 30, 1918

Estimated Incomes

Appropriations - American Board	\$1,000.	2000
L. M. S.	1,000.	2000
M. E. M.	1,000.	2000
Presby. M.	1,000.	2000

Departments -

No. Students	<u>Theol.</u>		<u>Arts.</u>		<u>Total</u>	
	<u>Fees</u>	<u>Amt.</u>	<u>Fees.</u>	<u>Amt.</u>		
Tuition	10	250	20	2000	2250	
Room rent	10	250	10	1000	1250	
Inc. fee	4	100	2	200	300	
Athletic fee	1	25	1	100	125	
Medical fee	1	25	1	100	125	
Board fee	40	1000	40	4000	5000	
	66	1650	74	7400	9050	9050
From Rents - Estimated						12000
Additional Appropriation required						<u>40925</u>
					Total	69975

Estimated Expenditures

<u>Item</u>	<u>Theol. College</u>	<u>Arts College</u>	<u>Total</u>
Salaries - Chinese		5,000	5,000
" - Foreign	6,200	16,650	22,850
Board	1,000	4,000	5,000
Supplies	100	100	200
Light	200	600	800
Heat	200	800	1,000
Traveling	20	60	80
Servants	120	600	720
Repairs	150	500	650
Postage, Sta. Ptg.	50	150	200
Laboratories			
Current expenses			
Chemical		500	
Physical		200	
Biological		150	
Geological		200	1,050
Athletics	60	240	300
Sundries	100	400	500
Equipment (see sheet 111)	1,000	17,000	18,000
Literary	500	1,000	1,500
Medical	25	100	125
Rents (X)			12,000
	9,725	48,250	69,975

(X) Under present unequal investment of funds by the several Missions, incomes from rent are assigned to each Mission, pro rate to amount invested.

Document "C" - Continued

Foreign Salaries include the following Estimates

Department of Theology -

a.	G.D.Wilder	G \$1500 o		
a.	Wicks		\$1200	
l.	R.K.Evans	1200 o		
m.	C.A.Felt		1400	
m.	W.F.Hobart		1500	
m.	E.J.Winans	1200 o		
p.	C.L.Ogilvie	1400 o		
u.	G.T.Candlin	1500 o		
				G \$3100 \$6200

Department of Arts -

a.	H.S.Galt	1500 o		
a.	L.C.Porter		1200	
a.	E.J.Woodall	1/2 time	300	
a.	Beers		600	
l.		1500		
l.	J.B.Taylor		1400	
m.	H.H.Lowry	1500 o		
m.	H.E.King	1/2 time	775	
m.	A.Terrell	1/2 time	450	
m.	J.M.Gibb	3/4 time	1350	
m.	W.H.Congdon	1/2 time	350	
m.	A.J.Krause	1/2 time	750	
p.	Corbett	1200		
p.	Gordon		600	
p.	L.Wolferz		600	G \$8325 16650
m.	W.W.Davis	1500		
M.	R.J.Dobson	1400		

a. - American Board Mission
 l. - London Mission
 m. - Methodist Mission
 p. - Presbyterian Mission
 u. - United Methodist Mission

Names are listed in order of seniority

o. - amounts the several missions are responsible for; has no reference to the assignments of professors to the university

Document "C" - continued

Sheet 111.

Estimated Minimum requirement for Equipment of Laboratories
of Departments.

Includes books for Departments.

Chemistry	\$3,000
Physical	3,000
Biological	2,000
Geology	2,000
Psychology	2,000
Physiology	1,000
History	2,000
Normal	<u>2,000</u>
	\$17,000

PEKING UNIVERSITY

Balance SheetDebits

Exchange	5405.03	
H & S Bank		
Interest	307.44	
L.M.S. Current		
M.E.M. Current		
Museum	35.50	
Outcoming LE.W.	645.58	
Personal Teacher	140.00	
Postage & Stationery	140.38	
Properties		315,973.00
Repairs	1431.12	
Salary L.E.W.	504.18	
Sundries	143.10	
Taxes	76.00	
Theol. Dept. Book Stock		314.76
Traveling	17.50	
Wages	169.65	9,015.48
		328,895.20

Credits

A.B.M. Current	1267.27
A.B.M. Property	63193.46
Birchel	30000.00
M.E.M. Property	177906.40
Pres. Mis. Current	860.29
" " Property	44921.54
Rents	3460.65
Univ. General	7285.59

328,895.20

Total Expenses	9,015.48
Less Univ. General	7,285.59
Undivided Expenses	1,729.89
Less 1/4 L.M.S. share	432.47
Due from other Missions	1,297.42
Rents	3,460.65
Undivided income	2,163.23

Apr. 22, 1918

Total Credit

	Gold Basis	Balance	Current	
A.B.M. Share	517.01	1267.27	1784.28	
M.E.M. Share	1276.31	1087.14	189.17	Total
Pres. Mis. share	369.91	860.29	1230.20	deficit
L.M.S. Share	-	-	-	1936.25

July 6, 1918

COPY

Peking, Apr. 29, 1918

Dr. G. H. Jones,
150 Fifth Avenue,
New York City

Dear Dr. Jones:-

On Friday afternoon last, a meeting of the Board of Managers of Peking University was held, and the budget prepared some time ago by the Committee appointed for that work, was approved. I am in a position, therefore, to send the budget forward to you for the consideration of the Board of Trustees.

The budget, with the exception of the items for equipment, represents approximately what has been spent on the departments listed, that is the Theological College and the Arts College. Deducting the rents item which appears on both sides of this statement, the total budget comes to \$57,975. Again deducting the \$18,000 covering the equipment items for the different departments, shown on Sheet 111, reduces the total to \$39,975, which is the amount actually expended for these two departments during the past year. The work of arriving at the figures shown is based on the expenditures, both at Tungchou and at Peking, with a combined result as shown.

It is perhaps necessary to call attention to the note on Sheet 1 in regard to the division of the income from the rents of the property held by the Peking University. As noted, this division is made pro rata to the amount invested by each of the several Missions. The length of time of the various amounts contributed by the several Missions for the past years was taken into account when making the division last December.

I need to call attention also to the fact that this budget is made out on the basis of two departments, Theological and Arts, as at present constituted, and looks toward 125 students. The action of the Board of Managers at its meeting on Friday was that the Yu K's become a department under the management of Peking University. If this plan is carried out, it means the addition of something like 100 students more, and the budget would need to be increased correspondingly as far as the items covered by the fees shown are concerned. The action of Friday contemplates uniting the work on the new campus this Fall in accordance with cable instructions received from you.

It will require a considerable amount of work and expenditure of funds in order to put into shape buildings for dormitories and recitation halls. In order to give facts to the Board of Managers covering the item of rents received during the past year or more from the University property, a balance sheet showing the different accounts was drawn up for their information. A copy of this balance sheet I enclose herewith for the information of the Board of Trustees. I should say that this is not a report, and is intended merely to show the present standing of our University accounts. At the foot of the Balance Sheet I have indicated that the present total credit or deficit is in the accounts of the various Missions in the Union. Taking these figures as a basis, I stated that from our income here there would be available something like \$2000. from each Mission provided those Missions whose accounts are not up to that amount will pay into the

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account the same as those Missions whose accounts show a credit of approximately the amount named. If this is done, there will be in the hands of the Board of Managers \$8000 by the end of June with which to proceed in the work of repairing and putting up temporary quarters as necessary for the coming work this Fall. This amount should go a long way toward putting in order the buildings we need for the Fall. I doubt, however, whether it will give us the schoolroom equipment that is necessary. Our Committee having this work in hand will prepare at the earliest possible moment an estimate covering the work of fixing up buildings and the needed equipment, and lay the same before the managers here for approval to pass on to you.

Without waiting for this estimate, if the work of the Union is to be put into operation this Fall, it seems to me wise at this time to ask for a remittance from the Trustees of from \$5,000 to \$10,000 Gold. All amounts named earlier are in local currency.

Referring to Sheet 11 of the budget submitted, we have given there the names of those who are linked with this work in the University. The first column of figures represents amounts covering the salaries of two men from each of the uniting missions. It was our understanding that each of the Missions was to furnish two men and that, when fully organized, the budget for the rest of those doing work in the University would be provided for by the funds supplied by the Board of Trustees and not directly by the funds from the Missions. It is to be noted, therefore, that in the budget of expenditures the amount representing the total of these several amounts under Mission control are not taken account of. In this respect, therefore, the budget for the coming Fall and Spring terms will no doubt be modified by the fact that until full organization is effected, and the Board of Trustees are fully behind the finances of the University, the various Missions will provide for the payment of their several Professors taking part in this united work. In all of these statements I do not mean to intimate that our interpretation of the intention of the Trustees in regard to these matters is the final or correct one, and I speak of these details that you may know on what basis we have proceeded in making the budget shown. Sheet 111 is an attempt to indicate the needs of the several departments as regards equipment of laboratories. The amounts named seemed to the Committee modest when it is remembered that practically each department needs to begin at the bottom in getting together material and equipment for its work.

As the departments are not fully organized at present, it seemed impossible to indicate more in detail the requirements of the various departments. As stated just now, the amounts are not such as to admit very much latitude for unwise expenditure of funds. It is also true, I feel, that during this first year in the work of starting up the work on a union basis, it will be found unwise to attempt a fitting up of these several laboratories in a fully up-to-date way so that the expenditures probably will not reach the sums named, if granted.

Very sincerely yours,

(sgd) O.J.Krause,

Treasurer.

MINUTES OF EXECUTIVE COMMITTEE OF THE TRUSTEES
OF PEKING UNIVERSITY

October 11, 1918

The Executive Committee of the Trustees of Peking University met today at 10 A.M. in the office of the Board of Foreign Missions of the Methodist Episcopal Church, 160 Fifth Avenue, New York City. Present

William P. Merrill
Arthur J. Brown
Frank Mason North,
James L. Barton
E.M. McBrier
George Heber Jones

In the absence of the Chairman, William P. Merrill was elected Chairman pro tem. James L. Barton led in prayer. The minutes of the meeting of the Executive Committee, held July 6, 1918, having been circulated by mail and no corrections received, were approved.

Items of Business

1. Fixing dates of future Executive Committee Meetings.

VOTED: That unless the return from Peking of Dr. Edward L. Smith, Chairman of the Executive Committee, should render desirable a meeting at an earlier date, the next meeting of the Executive Committee be called during the meeting of the Foreign Missions Conference at Garden City, Jan. 14 to 17, 1918, the exact date to be fixed by the Secretary, the committee to take lunch together; that the following meeting be called for the morning of the day of the Annual meeting of the Trustees; the evening and afternoon of the day being reserved for the Trustees' business; and that the Secretary fix these dates and notify the members of the Executive Committee at the earliest possible moment.

11. Consideration of Dr. J.W. Williams for the Presidency of Peking University.

Arthur J. Brown brought forward the name of John W. Williams, Vice President of Nanking University, as a possibility for the Presidency of Peking University. After consideration it was decided to cable E.L. Smith as follows:

"Investigate privately fitness Williams
Presidency."

111. Perfecting the Membership of the Executive Committee.

President Merrill of the Board of Trustees announced the appointment of Rev. Richard Roberts of Brooklyn, a representative of the

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London Missionary Society on the Board of Trustees, as a member of the Executive Committee.

The Secretary called attention to the fact that with the addition of four new Trustees from the London Missionary Society the number of coopted members could now be increased from six to eight. After consideration it was

VOTED: To refer to the Chairman and the Secretary the question of additional Trustees in the coopted class and to bring the matter before the Trustees for action.

1V.

Communications.

1. From the L. M. S.

The Secretary reported receipt of a letter from Mr. F.H.Hawkins, Foreign Secretary of the L.M.S., a copy of which is appended herewith (See Document 1). Inasmuch as the matters referred to in Mr.Hawkins' letter are now in process of determination on the field, the Executive Committee felt that action would not be necessary at this time, pending word from its Chairman, Dr. Edward L.Smith.

2. From the Presbyterian Board.

The Secretary presented a communication which is appended herewith (see Document 2) from George T. Scott, Associate Secretary of the Presbyterian Board, stating that their Executive Council had voted to make available as soon as accounts can be adjusted, the balance due from the Presbyterian Board to the University Trustees on account of that Board's pledge of \$1000 a year toward current expenses of the University.

V.

Election of Prof.T.E.Breece to the English Department.

The Secretary reported briefly the facts in the case. A cablegram had been received from Mr. Cleysteen in Peking, dated July 17th, saying "Managers recommend Trustees elect T.E.Breece, Minnesota University, head English Department. Wanted this fall." The Committee had taken the matter up and found that Mr.Breece had volunteered for appointment to Peking under Methodist Board. He is an M.A. of Harvard University, spent nearly five years as Professor in the Government University at Peking, knows the Chinese language, is 37 years old, married and has one child. Mrs. Breece is the daughter of Dr. J. H. Pyke, one of the veteran missionaries in North China of the Methodist Board. By correspondence with Professor Breece it was found that he had then under consideration a call from the Y.M.C.A. for service with the Chinese Battalions in France. On hearing of the action of the Managers in Peking he postponed making his final decision to go to France, pending our action on his appointment to Peking. He is ready and desirous to go. After consideration it was

VOTED: That Prof. T.E.Breece be appointed as Professor of the English Dept. in Peking University as per request of the Board of Managers, his salary and expenses to be charged to the

Manager's budget; that as in the precedent established in the appointment of Prof. Wolferz that the members of the University faculty appointed by the Trustees go out under the missionary appointment of some Board, the Board of Foreign Missions of the Methodist Episcopal Church be requested to take the necessary steps in connection with Professor Breece; and that the cable to Dr. Smith mentioned in connection with a previous item of these minutes, include a statement concerning the terms under which Prof. Breece is appointed.

- V1. Consideration of Joint Financial Responsibility of the Trustees and the Managers for the Budget of the University.

Consideration was given to the Proposed budget of the University of 1918-19 and it was referred to the Finance Committee with power (see document 3) After consideration it was

VOTED: That the Secretary and Treasurer enter into correspondence with the Board of Managers as to the method of handling the income of the University, the provision for the salaries of the foreign missionaries attached to the faculty, sources of income on the field including the disposition of income from rents, the question of exchange and its bearing upon the budget; also that the Secretary and Treasurer investigate the present manner of paying the \$1000 a year financial participation of the cooperating Boards and report upon the proper method for this payment upon which the Executive Committee an base a recommendation to the Trustees.

- V11. Approval of B. A. and B. D. Candidates.

The list of candidates for degrees proposed by the Board of Managers at their meeting held June 6th, was approved as follows:

- V111. Communication from William H. Gleysteen, Executive Secretary.

A letter from Executive Secretary Gleysteen was received, dated Peking June 21, 1918, and stating his willingness to accept the post of Executive Secretary, conditioned on his giving half or three-quarters of his time to University affairs, retaining his connection with his missions and the Presbyterian Board and his Church in Detroit, his desire to secure a substitute to take up his work in his school, and the fact that he will need part time of a stenographer to carry on the work of his office, After consideration it was

VOTED: That the Executive Committee notes with approval the word

from Mr. Gleysteen that it will be agreeable to him to accept election as the Executive Secretary of the University. The Executive Committee approved of the terms contained in his letter of June 21, namely that of his giving half time to the work involved (or three-quarters) retaining his connection with his mission and the Presbyterian Board and his church in Detroit; approving of the necessary salary charge for the employment of a substitute to give such time to his school as he gives to the University and also the employment on part time of a stenographer for the work of the office of the Executive Secretary. The Trustees would refer the perfecting of the arrangements of these details to the Board of Managers with instruction to charge to the budget of the University the amounts involved in this arrangement.

1X. Provision for Payment on Property #116.

The Secretary called attention to the letter of the Treasurer Krause asking that provision be made for the amount of \$14,000 local currency due on property #116, payment to be made November 15th. It was

VOTED : To instruct the Treasurer to transmit from funds now in hand the amount necessary to meet this obligation.

X. Interpretation of the By-Laws.

The two questions raised in the correspondence from Acting President Lowry as to the intent and provision of the By-Laws were considered.

1. Election to Membership on the Board of Managers.

The acting president stated that at the meeting of the Board of Managers on April 26th in the case of the election of Thomas Biggin of the London Mission in Peking to fill the vacancy on their representation on the Board of Managers, that he had taken the position that the formal approval of the Trustees was necessary before any Manager is competent to exercise his privileges as a member of the Board of Managers. His decision has been appealed from by the Board of Managers who took the position that they have the option to receive new members without waiting for the formal confirmation by the Trustees. After consideration it was

VOTED: That technically the position taken by the Acting President was correct and that under the bylaws as now constituted formal confirmation by the Trustees is necessary for membership in the Board of Managers. The Executive Committee, however, recognize the difficulties and inconvenience involved in this arrangement and the Secretary was, therefore, instructed to inform the Board of Managers that they will propose to the Trustees a modification of the bylaws to the effect that any person duly elected on the field to membership in the Board of Managers shall be entitled to the rights and privileges of membership among the Managers, pending confirmation by the Trustees.

2. Election of Deans.

This question comes before the Executive Committee on a question raised by the Acting President in the electing of Dr. King as Dean of the Yu K'e Department and Dr. Porter as Dean of the Liberal Arts College. Inasmuch as the question of the Yu K'e Dept. is now under consideration and that fuller information will be available on the return of Chairman Edward L. Smith from Peking, action was postponed in this matter, the status of Dr. Porter and Dr. King to remain for the present as indicated by the Board of Managers.

X1.

Various Items from Recent Meetings of the Board of Managers in Peking.

1. Rev. Wang Chih P'ing, Ph.D. was approved as Head of the Chinese Department.

2. That in the matter of the request of the Board of Managers that the Trustees secure a library building and endowment either from the Carnegie Peace Foundation or from some other source that action be deferred pending further information concerning the matter and conference with the Committee's Chairman, Dr. Edward L. Smith.

3. That in the matter of the request of the Board of Managers that the Board of Trustees pay the salaries of six men, these Professors to be outside of the two representatives which each mission contributes, that action be deferred pending further inquiry as to the joint financial responsibilities of the Managers and the Trustees.

4. In the matter of the request of the Managers to the Trustees to send out a Doctor who shall be physical director and also physician to the Faculty and students, that the Secretary notify the Managers that the Executive Committee will take the request under consideration but that in view of the great difficulty in securing medical missionaries at this time it would not be possible to take action at an early date.

X11.

Affiliation of the Peking Language School and the University.

Under date of July 22nd, 1918, Secretary Gleysteen enclosed a letter from Dr. William B. Pettus, Director of the North China Union Language School and dated July 11th, stating that in October, 1917 the Board of Directors of the Language School and the Board of Managers of the University had adopted resolutions uniting the two institutions. The resolutions with covering letters were sent to the Board of Trustees in New York but no action has as yet been taken. Dr. Pettus states that the Language School has been approached by other institutions seeking union but he feels that the union with the University is most desirable. If such union cannot be effected the language school should be notified so that it may be free to act as seems best to its Board of Directors.

Secretary Gleysteen in his covering letter adds: "It seemed to the Board of Managers a most desirable thing that the Language School

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should be a department of the University. It would mean a great deal to both institutions."

The Secretary reported that he had presented the proposal of the Board of Managers for the affiliation of the North China Union Language School to Peking University at the meeting of the Executive Committee held January 23rd, 1918. A minute was made to the effect that this proposal was noted by the Executive Committee but action deferred.

After consideration the Executive Committee

VOTED: That it looks with favor upon such an affiliation, provided a proper financial basis can be secured; it would refer to the Board of Managers for consideration and report the terms under which the affiliation may be consummated and the budgt, property and teaching adjustments which would be involved.

X111

Personnel of the Finance Committee.

Arthur J. Brown brought up the question of the personnel of the Finance Committee to consider the report of the Treasurer in Peking and the budget of the Board of Managers. Pressure of many duties renders it impossible for him to serve as Chairman of this Committee but he would be willing to continue in its membership. After consideration it was

VOTED: That this Committee be constituted of the Finance Committee and that its personnel be as follows:

Chairman, George Heber Jones
Arthur J. Brown
E.M. McBrier

Adjourned.

Resigned by Dr. Jones.

Secretary.

October 11, 1918

August 1, 1918

Dr. George Heber Jones,
150 Fifth Avenue,
New York City.

My dear Dr. Jones:-

On my return from my vacation this week I find awaiting me your letters of the 9th and 11th ultimo, which reached here on the 29th ultimo, and I now write to thank you for them. I am much obliged to you for your courtesy in sending me a copy of your letter to Mrs. Kennedy, and I sincerely trust that it will lead to generous financial help in the establishment of the new University.

I have read with the greatest interest the enclosures in your letter of the 11th ult. Very heartily do I approve of the visit of Dr. Smith to Peking on behalf of the Trustees, and I am sure this will greatly facilitate the settlement of outstanding questions, and I trust it will be crowned with success.

With regard to the immediate payment of the L.M.S.'s current expenses to the University, I find myself in very great difficulty owing to letters which I found awaiting me from our China Mission. The Secretary of our China Advisory Council has forwarded me a copy of the circular letter from the Alumni Associations of Peking, Tungchow and Tientsin, which no doubt is the document referred to in the 6th minute of the Executive Committee held on the 6th of July. The Secretary of our North China District Committee has sent me two resolutions on the subject, copies of which I send you at the foot. In sending them he points out that no agenda paper resolution objected to was adopted, and that no intimation was given that such an important matter was coming up, and he tells me that our Mission in Peking fear that if the name is retained there will be a boycott of the University for some years to come, and that four of those who are expecting to be Professors in the new University, American and English, have openly declared that they will refuse to teach if the name is retained. I understand that the American Board have also taken action protesting against the Resolution, and that graduates of the Tungchow Arts College have appointed five of their members to meet five of the Chinese graduates of the University to discuss a number of proposed names and to endeavor to accept one which will be acceptable to both parties.

In face of the second resolution which I send you, asking the directors of our Society not to pay over the Society's contribution to the University, or to take any steps to consummate the Union if the name Hui Wen is insisted upon on the field, it is impossible for me to make the remittance of the Society's contribution to current expenses without taking the matter again to our Board which will not meet until the end of September.

I am extremely sorry that such a situation has arisen

Document 1 - continued

and very earnestly share the hope of the Trustees that an agreement which will be satisfactory to all parties concerned will be arrived at on the field and that this may be come to before our Board meeting.

With kind regards,

Yours very sincerest,

(sgd) F. H. Hawkins.

RESOLUTIONS

1. In view of the fact that the Chinese name for the new Federated University - the Peking University - was decided on by the Board of Managers at the end of a meeting, when only three representatives of the American Board and one of the London Mission were present, resulting in a vote of six "for" and four "against" the name Hui Wen and that no notice had been given that any such motion would be brought forward,

This Executive, on behalf of the N.China D.C. would call the attention of the Board, and of its representatives on the Board of Trustees of the Peking University, to the circumstances under which the Board of Managers accepted the name Hui Wen, and to the serious consequences which are likely to arise from adherence to this action. They are in hopes that that action may be modified on the field, but if not they strongly urge our Trustees to oppose the adoption of the name. It is unfair that in a union of two bodies, the name of one should be retained unchanged with nothing to indicate that any union has occurred. Such a step would also be unfair to the graduates of the other, the North China College, and it would destroy the value of the University to our Mission for years to come.

And further, if any opportunity presents itself to revise the English name of the University, we are strongly in favor of adding the word "Christian" for two reasons: (1) that there is a government university which claims the name "Peking University" and (2) because the addition would both describe the character of the institution and, by making a new name, to some extent indicate that union had taken place.

11. That the Board be asked not to pay over the Society's contribution to the Peking University, or take steps to consummate the union, if the name Hui Wen is insisted on, not only because of the difficulties it raises with the Chinese, but because it seems to us to show an absence of the true spirit of unity which is essential to success.

F.H.H.

DOCUMENT 11

August 15, 1918

RE PRESBYTERIAN BOARD FUNDS FOR PEKING UNIVERSITY CURRENT ACCOUNT

Dr. George Heber Jones,
150 Fifth Avenue,
New York City

Dear Dr. Jones:-

The Executive Council, acting on behalf of this Board, has voted, in view of the request from the Board of Trustees of Peking University, to make available as soon as the account can be adjusted, the balance due from the Presbyterian Board to the University Trustees on account of the Presbyterian Board's pledge of \$1000 a year toward current expenses of the University.

The Treasurer of the Presbyterian Board is planning to request the Board's fiscal agent in China to report back at once on payments which he has made on account of Dr. Wolferz, chargeable to the Trustees. Our thought is to ask our Board's fiscal agent to make provision to advance Dr. Wolferz' salary up to December 31, 1918, after which date the Trustees will doubtless wish to make other arrangement for payment of his salary inasmuch as the Trustees now request the Boards to make their payments to the Trustees' Treasurer in New York City.

Regretting the delay which the necessity of word from China causes in making the adjustment, I am

Very sincerely yours,

(sgd) George T. Scott,

Associate Secretary.

DOCUMENT 111

Budget 1918 - 1919

Estimated Incomes

			\$	¢
Appropriations -	A.B.M. Gold	\$1000	2000	00.
	L.M.S. "	1000	2000	00.
	M.E.M. "	1000	2000	00.
	P.M. "	1000	2000	00.
	Students Fees		2250	00.
	Tuition		1250	00.
	Incidental Fee		300	00.
	Athletic Fee		125	00.
	Medical		125	00.
	Board		5000	00.
Appropriated by each mission from rents				
\$1500 x 4			6000	
			\$23050	00.

Covering the Theological and Art Depts.

Estimated Expenditures

	Salaries Chinese Staff	6900	00.
	Board	5000	00.
	Supplies	200	00.
	Light	800	00.
	Heat	1200	00.
	Traveling	80	00.
	Servants	936	00.
	Repairs	400	00.
	Postage, Stationery	400	00.
Laboratories	Chemical	\$500	
	Physics	200	
	Biological	150	
	Geological	200	1050 00.
	Athletics		625 00.
	Sundries		1000 00.
	Library		1500 00.
	Medical attendance		125 00.
	Rents, teachers houses		2234 00.
	Water rent		600 00.
			\$23050 00.

(sgd)

William H. Gleysteen,
Secretary.

MINUTES OF THE EXECUTIVE COMMITTEE OF THE TRUSTEES OF
PEKING UNIVERSITY

December 3, 1918

The Executive Committee of the Trustees of Peking University met today at six P.M. at the Yale Club, New York City.

Present, Edward Lincoln Smith, Presiding
James L. Barton
Richard Roberts
E.M. McBrier
George Heber Jones

Regrets at inability to be present were received from

Frank Mason North,
Arthur Judson Brown
William P. Merrill

The Minutes of the Executive Committee Meeting of October 11, 1918, having been circulated by mail and no corrections received, were approved.

The Secretary was directed to make record of the pleasure with which the Executive Committee welcomes back its Chairman, Dr. Edward Lincoln Smith after his long and fruitful trip to Peking.

ITEMS OF BUSINESS

1. Report of Chairman Smith.

Edward Lincoln Smith reported at length on his trip to Peking and his conferences with the Board of Managers and with interested friends concerning the affairs of the University. The Chairman was asked to prepare his report in typewritten form that it might be distributed and its very valuable information made available for the members of the Executive Committee and of the Board of Trustees.

11. Election of Rev. J. Leighton Stuart as President of the University.

The Chairman reported at length on his conferences with The Board of Managers and others interested in the University concerning the selection of a President. He found that the Rev. J. Leighton Stuart of Nanking, China, a Missionary of the Southern Presbyterian Church, and at present a Professor in the Nanking School of Theology, stood very high in the estimation of all those with whom he was privileged to confer, both on the ground of his Western Scholarship and his knowledge of the Chinese language and literature. He is highly regarded as a man and brother by the Missionary community in China, and enjoys the confidence of many of the interdenominational leaders in that field. After consideration it was

VOTED: That we elect Rev. J. Leighton Stuart to the Presidency of Peking University subject to the approval of the Members of the Executive Committee not now present, and that, when such approval is obtained, the election be cabled to Mr. Stuart.

111.

Provision for the cost of temporary repairs.

Letters from Executive Secretary Gleysteen and also one written by Chairman Smith from Peking were presented, giving the items of cost involved in making ready the present buildings for the temporary occupation of the University, in harmony with the action of the Executive Committee taken January 23, 1918. The total amount involved is ten thousand dollars (\$10,000). It was

VOTED: To ask the Four Boards cooperating in the University to provide this amount on the basis of a grant of twenty-five hundred dollars (\$2500) from each board.

1V.

Financial Participation of the L. M. S.

The Chairman stated that the questions at issue in connection with the University, and which have caused a temporary withholding of the amount of the capital investment and also the annual contribution toward expenses of the L.M.S. are now approaching a satisfactory solution, and in view of the circumstances and the need of the University it will be necessary that the amounts involved in the L.M.S.'s participation reach our Treasury at as early a date as possible. It was

VOTED: That we request Richard Roberts to communicate our action to the London Missionary Society, and also ask Frank Mason North on his forthcoming trip to Europe if possible to secure an interview with the Secretaries and the Committee of the L.M.S. for conference with them concerning the University and its needs. Dr. North was also requested to look into the matter of the Birchal property.

V.

Architect.

The Chairman made a statement concerning the information he was able to secure concerning Shattuck & Hussey, architects now working in connection with the University. The Board of Managers recommended that there be a change of architects and that the Board of Trustees employ Murphy & Dana. After consideration it was

VOTED: That the action of the Board employing Shattuck & Hussey and the papers involved be submitted to Mr. Ingraham of the Board of Trustees requesting a legal opinion as to our responsibility in the matter.

VI.

Next Meeting.

It was

VOTED: That a meeting of the Board of Trustees be convened at an early date, the afternoon of the day selected to be

given to the consideration of the business of the Board, and culminating in a dinner in the interests of the University in the evening, to which influential layment and Ministers shall be invited. The necessary arrangements for the dinner were referred to the officers with power.

Adjourned.

*Signed by G. Jones
on carbon copy*

(sgd) George Heber Jones,
Secretary.

MINUTES OF SPECIAL MEETING OF TRUSTEES OF PEKING UNIVERSITYJanuary 2, 1919

A special meeting of the Trustees of Peking University was held at 2:30 P.M. in the Inter-Denominational Headquarters, 25 Madison Avenue, New York City.

Present:

American Board	James L. Barton
London Missionary Society	Richard Roberts
Methodist Episcopal Board	John F. Goucher H. A. Ingraham Thomas S. Donohugh (rep. F. M. North)
Presbyterian Board	Arthur J. Brown
Co-opted members	Mrs. J. M. Avann Edward Lincoln Smith E. M. McBrier

Regrets at inability to be present were received from William P. Merrill, Frank Mason North and George Heber Jones.

In the absence of Dr. Merrill and Dr. Jones, Dr. Brown was elected Chairman.

Mr. Roberts led in prayer.

T. S. Donohugh was elected Secretary pro tem.

ITEMS OF BUSINESS

1. Report of Mr. Smith.

Edward Lincoln Smith presented the report of his trip to Peking during the Months of September and October.

11. Report of Executive Committee re election of Rev. J. L. Stuart.

With reference to Section 19 of Dr. Smith's report the Executive Committee presented a report stating that in accordance with the power given to it by the Board of Trustees, it had elected the Rev. J. Leighton Stuart as President of the University.

On motion of Dr. Goucher, the report of the Executive Committee on this point was received and approved.

111. Re salary of President.

Dr. Smith moved that the salary of the President be the same as that provided by the Presbyterian Board plus an allowance of \$750 annually for special expenses. This motion was approved.

1V.

Re Site for University.

Dr. Smith presented a communication from Minister Reinsch forwarding a copy of a letter sent to him by Mr. Julian Arnold, dealing with the question of the site selected for the University. After full discussion the Chairman of the Executive Committee was, on motion, instructed to make suitable reply to Minister Reinsch thanking him most cordially for his letter and stating that had it come when the matter was up the Trustees would have been glad to have given it full consideration but that they now feel so definitely committed to the site chosen that it does not seem possible to change.

V.

Report of the Treasurer.

Mr. McBrier presented his report as Treasurer as of Dec. 31st, exclusive of interest for the last three months, the amount of which had not been determined when the report was prepared.

On motion the report was accepted and placed on file.
(see copy attached)

VI.

Discussion re Paragraph 18 of report of Dr. Smith on the architect.

Paragraph 18 of the report of Dr. Smith dealing with the question of the architect was read and discussed, after which, on motion of Mr. Ingraham, it was moved and carried that the Chairman of the Executive Committee be authorized to cable Mr. Hussey that the contract is terminated as of this date.

VII.

The Woman's Medical College.

The matter of affiliating the Woman's Medical College with the University was introduced by a recommendation from the Committee on Woman's colleges that such action be taken by the Board of Trustees. A motion was made and seconded to affiliate the college. Because of lack of time to fully discuss all that is involved in the motion the vote was not taken. On motion, this report of the special committee was made a first and special order for the next meeting of the Board of Trustees.

VIII.

Report of Dr. Smith.

The Board took action to express its gratification of the report presented by Dr. Smith and its appreciation of the large and valuable service which he had rendered.

IX.

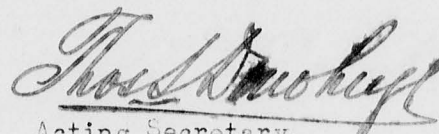
Return of Dr. Lowry.

On further motion, action was taken urging the return of Dr. Lowry in order that he might help in raising the necessary funds for the University.

X. Recommendations in Report of Dr. Smith.

Other recommendations in the report of Dr. Smith were referred to the Executive Committee with power.

The meeting adjourned to meet again at such time in the not distant future as the Chairman of the Executive Committee may find practicable.


Acting Secretary.

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MINUTES OF MEETING OF THE TRUSTEES OF PEKING UNIVERSITY

January 29, 1919

A meeting of the Trustees of Peking University was held at 10 A.M. in the Inter-Denominational Headquarters, 25 Madison Avenue, New York City.

Present:

American Board

Mrs. G.M. Clark
Arthur Perry

Presbyterian Board

Arthur J. Brown
Wm. P. Merrill
Geo. T. Scott
(rep. H.W. Hodge)

Methodist Episcopal Board

John F. Couchner
T.S. Donohugh
(rep. F.M. North)

Co-opted Members

Mrs. J.M. Avann
E.L. Smith
George H. Jones

Excuses were received from:

F.M. North
E.M. McBrier
J.L. Barton
E.C. Moore
J.L. Severence

William P. Merrill, President of the Board, presided.

Opening prayer was made by William P. Merrill.

The Minutes had been mailed to each member of the Board, and on motion, they were approved.

By general consent, the special order of the day was passed temporarily.

Dr. Smith made a report on behalf of the Executive Committee, that he had cabled to Mr. Hussey in accordance with the action taken at the last meeting of the Board of Trustees. No reply had been received.

Dr. Smith stated that the Board of Managers in Peking had recommended the employment of the firm of Murphy & Dana; that he had had a conference with Mr. Murphy in Peking and that Mr. Murphy had presented a report after careful study of the site. Dr. Smith read a report sent in by Mr. Murphy and the program suggested by him.

On motion of Dr. Brown, this report was laid on the table, pending further conference with Mr. Murphy on his return in March, and with the understanding that the Executive Committee is authorized to employ the said firm if this further conference should prove satisfactory.

On motion, the special order was then taken up.

Mrs. Avann, chairman of the committee, made report with reference to the matter of affiliation, after discussion it was

VOTED: that the present committee on affiliation be discharged and a new committee, consisting of Dr. Smith, Dr. Jones and Mrs. Avann be appointed to confer with the Joint Committee of the Woman's Boards on Medical Education for Women in China, and furthermore, to secure such additional information as may be desired from the various Boards and missions on the field, and particularly from the University itself.

VOTED: That when we adjourn, we adjourn to meet at 2 P.M.

The chairman withdrew to meet another engagement and Mr. Perry took the chair.

Dr. Jones, as a matter of privilege, stated that the Trustees had invited Dr. Smith to go to Peking, the expenses of the trip to be paid from the Trustees' fund; that he is now informed by the Treasurer that Dr. Smith insisted on paying his own expenses as a contribution to the University. Dr. Jones presented the following resolution, which was unanimously adopted:

WHEREAS; On the invitation of the Trustees through its Executive Committee, Dr. Edward L. Smith visited Peking and spent several weeks in conference with the Managers and faculty and friends of the University, to the great mutual benefit of all concerned, and

WHEREAS; It was the purpose of the Trustees that all the expenses involved should be met from the funds of the Trustees and action was taken to that effect, and

WHEREAS; Dr. Smith has very generously announced that he will personally meet all the expenses of his trip, making this amount as a contribution to the funds, thus relieving the Trustees of this obligation,

RESOLVED; That the Trustees here record their appreciation of this generous purpose of Dr. Smith and heartily thank him for it, and FURTHER That the Trustees make record of their high sense of the great value of Dr. Smith's service in this visit both through his conferences with the University on the field and the illuminating and comprehensive report with which he has favored us.

The meeting adjourned at 12:40.

Thos. Dowdhuys
Acting Secretary.

AFTERNOON SESSION

The session reopened at 2:10 P.M.

Present:

Mrs. Clark	Dr. Smith
Mrs. Avann	Dr. Brown
Dr. Merrill	Mr. Perry
Dr. Goucher	Mr. Donohugh

Dr. Merrill in the chair.

Dr. Smith made statement with reference to the Language School as covered in his report, Section 9. After discussion, on motion of Dr. Brown, it was

VOTED: That while expressing cordial sympathy with the project, it does not seem to be expedient to favor the return of Mr. Pettus at this time for the purpose of raising funds for the Language School, and that the Board of Managers should be consulted with regard to the whole question.

Dr. Smith made further report on the Housing Problem.
It was

VOTED: That the Secretary be requested to instruct the Board of Managers, when they ask for it, to prepare quarters for the University Yu Ke at the minimum expense so that they will be ready for use by next September.

The question of the Unification of the Finances of the University and the need of a common treasury was taken up.

On motion, it was

VOTED: To refer this matter to the Executive Committee to report back to the Board of Trustees at the time of the Annual Meeting.

FINANCIAL NEEDS OF THE UNIVERSITY

After discussion of the financial situation, it was

VOTED: That a budget be prepared under the direction of the Executive Committee, for the next five years, including all necessary items for property, buildings, equipment and maintenance, to be referred to this Board for its approval, after which it is to be referred to the respective Boards for inclusion in their estimates for the Interchurch Drive.

On motion, it was

VOTED: That the Executive Committee be authorized to invite the members of the Boards of Trustees in this country who are

interested in Union Institutions in China, to a dinner and evening conference on Thursday, April 10th, in connection with the meetings of the several Boards, to be held at that time.

It was requested that Dr. Smith exhibit the lantern slides which he had prepared as a result of his trip, at the next meeting of the Board of Trustees.

On motion, the meeting adjourned.

Thos. D. Donohue
Acting Secretary

ANNUAL MEETING
TRUSTEES OF PEKING UNIVERSITY

April 10th, 1919

The Trustees of Peking University met in annual session at 2 P.M. today, in the Inter-Denominational Missionary Headquarters, 25 Madison Avenue, William P. Merrill, President, in the Chair.

Present:

William P. Merrill	George T. Scott
Richard Roberts	Edward L. Smith
F. H. Hawkins	F. M. North
John F. Goucher	A. J. Brown
Thomas Cochrane	O. J. Krause
Henry W. Hodge	Mrs. J. M. Avann
H. A. Ingraham	Miss Dr. Leonard
T. S. Donohugh (rep. C. H. Jones)	
Mrs. Lincoln M. Coy (rep. Mrs. O. R. Williamson)	

Regrets were received from John L. Severance and Arthur Perry.

William P. Merrill led in prayer.

Upon motion the reading of the minutes was dispensed with and they were ordered approved and placed on file.

COMMUNICATIONS.

The President read the letter recently received from Dr. Stuart for the information of the members. Dr. Smith presented the report of the arbitrators appointed by the Committee of Twenty on the questions of the Chinese name of the University and the Yu Ke Department.

Upon motion, the Secretary was instructed to send copies of this action of the arbitrators to each member of the Board.

REPORT OF THE EXECUTIVE COMMITTEE.

Dr. Smith presented the recommendations of the Executive Committee with reference to the conditions named in Dr. Stuart's letter.

Upon motion, the recommendation was approved in the following form:

- "The Executive Committee recommends that the Board should agree to Dr. Stuart's conditions, namely
- (1) That he be free from the responsibility of raising funds
 - (2) That the question of the limitation of the area of the site be reopened, with the understanding that this may entail the re-examination of the entire question of site."

With reference to the suggestions made by Dr. Stuart, the recommendations of the Executive Committee were presented and approved as follows:

1. That Mr. Luce be approved as Financial Secretary for a period of three years, it being understood that his salary is on the missionary basis and that a cable be sent to Dr. Stuart in the following form:
 - (a) Approve Luce Financial Secretary three years.
 - (b) Office, Vice President, unauthorized.
2. That the nomination of Mr. Oldham stand over until his return.
3. That the Trustees of Peking University are agreeable to the employment of Mr. Lew in case it should seem wise to Dr. Stuart and the Board of Managers after consultation with the representatives of Nanking University.
4. With reference to the nomination of Mr. Hutchinson and the opening of the Department of Journalism, the Board approved the recommendation of the Executive Committee endorsing the nomination of Mr. Hutchinson as Dean, with the understanding that formal action would be taken on the nomination if satisfactory arrangements could be made with his Board.

The question being raised with reference to the organization of the Department, the Board voted to amend this action as follows:

"That the question of a Department of Journalism be deferred until such time as the general policy of the distribution of special schools through the Chinese Universities can be considered as a whole".

The Chairman of the Executive Committee was requested to send a cable as suggested, leaving these suggestions for communication by letter.

Dr. Smith reported the decision of the authorities of the Language School, withdrawing the request for affiliation.

Dr. Smith presented the letter from Mr. Gibb with reference to the financial situation and presented the recommendations of the Executive Committee as follows:

1. That the Treasurer be asked to urge on all Boards the prompt payment of \$1000 per year at the rate of 2 to 1 from January 1, 1917.

2. That this amount be collected each year from January 1 for the ensuing year.
3. That the Treasurer be directed to forward to Peking all such sums immediately.
4. That a special committee consisting of the Chairman of the Executive Committee, the Treasurer and Mr. Krause, be appointed to go into the whole matter of the financial situation and to report.

Upon motion, the financial questions were referred to the special committee suggested, with power.

With reference to the question of the affiliation of the Woman's College (Union Medical), the following resolution was adopted:

"In view of the fact that a Joint Committee, representing the several Woman's Societies interested in China has under consideration the whole question of Union Medical Colleges for Women in China, the question of the proposed affiliation of the Union Medical College in Peking with Peking University be deferred pending its conclusions and also a recommendation from the President-Elect of the University."

Dr. Smith made a report concerning the situation with reference to the Architect.

Upon motion, a committee of three consisting of Dr. Smith, Mr. Ingraham and Col. Hodge, was appointed to take up the matter with Mr. Hussey on the basis of his letter and invite him to meet the Committee. Mr. Ingraham, as the legal member of the Committee, was authorized to write to Mr. Hussey in order to bring about this conference.

Upon motion, the Acting Secretary was asked to advise the Boards concerned of the expiration of the terms of Trustees and to incorporate the record of any action taken by the said Boards in the Minutes of this meeting.

ELECTION OF OFFICERS.

In view of the desire of the President of the Board that someone else should be elected to succeed him, the name of Bishop Luther B. Wilson was presented and the Secretary instructed to cast a ballot for his election as the President of the Board.

Mr. Arthur Perry, George Heber Jones and E. M. McBrier were nominated to succeed themselves as Vice President, Secretary and Treasurer respectively, and the Secretary was asked to cast the ballot. The ballot having been prepared for these officers, their election was duly announced.

With reference to the recommendation of the Board of Managers that a Department of Forestry be created,

Upon motion, it was voted that the same action be taken as that concerning the School of Journalism.

Upon motion, the Board took action welcoming the possibility of cooperation with the Y.M.C.A. Training School for secretaries and requested the President and the Board of Managers to submit to us a plan of procedure.

The following nominations were presented for election to the Board of Managers:

Mrs. Alice B. Frame	American Board
Hon. Wang Chung Hui	Judge, Supreme Court, Peking
Hon. Chang Po Ling	Judge, Supreme Court, Tientsin
Rev. T. A. Scott	Boys' School, Anglican Mission
Prof. Li T'ien Lu	Prof., Peking University

Upon motion, the same were ratified.

The Chairman of the Executive Committee was requested to communicate with the Board of Managers intimating that the Board should not be made up of professors or teachers in the schools.

Announcement was made of the deaths of Bishop Bashford and Mrs. Lowry.

Upon motion, Mr. Scott was requested to act as a committee to draw up suitable minutes with reference to the action and to have the same entered on our minutes and copies sent to the families.

Upon motion, the Board expressed its great pleasure in the return of Colonel Hodge and in the presence of the English representatives.

Upon motion, the meeting adjourned.

Thos. Donohue
Acting Secy.

MEMORIAL MINUTES ON DEATHS OF BISHOP J.W.BASHFORD AND MRS. H.H.LOWRY

* * * * *

The Board of Trustees of Peking University by formal action at its Annual Meeting on April the tenth, nineteen hundred and nineteen, expressed its deep sorrow and keen sense of loss in the deaths of two faithful and beloved associates of the Board in the common task of the adequate evangelization of China, - Bishop James W. Bashford and Mrs. Hiram H. Lowry. Bishop Bashford was a Christian Statesman of eminent usefulness. Higher education and, in particular, Peking University, will ever be largely indebted to his wise plans and efficient labors. The service rendered by Mrs. Lowry will likewise be enduring in its influence; she will live in the hearts of hundreds who were enriched and uplifted by her unselfish devotion to their truest welfare. The Board expresses its heartfelt sympathy with the bereaved families of these two honored soldiers who have been called from the ranks for higher service with their King.

It was ordered that this minute be entered in the permanent records of the Board and that copies be sent to the families of our departed co-workers.

MINUTES OF THE MEETING OF THE TRUSTEES OF PEKING UNIVERSITY

May 5, 1919

A meeting of the Board of Trustees convened this date at 2 P.M.

Prayer was offered.

Minutes of the last meeting were read and approved.

Dr. Arthur J. Brown was requested to take the chair, in the absence of the President.

Regrets were reported from Messrs. Hodge, Ingraham, Wilson, Goucher, Perry, Severance, Merrill and Mrs. Williamson.

Upon motion, Dr. Eric M. North was requested to serve as Secretary of the Board of Trustees pending the election of a Secretary who shall represent Peking University in conjunction with other union universities in China.

Information was presented that Rev. H. W. Luce declines the invitation to become financial representative of Peking University.

It was moved and carried that an invitation be extended to Rev. W. Reginald Wheeler to become a member of the staff of Peking University and financial representative, devoting himself to raising in this country such funds as are needed at the present time for the University.

VOTED: That the Treasury Department of the Methodist-Episcopal Board be asked to keep the books of the University under the direction of our Treasurer, Mr. McBrier.

VOTED: That Mr. Scott, who is soon to proceed to China, be requested to investigate the best method of procedure in settlement of our account with Mr. H. H. Hussey, Architect.

VOTED: That we appreciate highly the service of Dr. Downey in Peking, and record our earnest desire that he continue that service, and that the Managers make such plan as they deem wise in that connection.

VOTED: That we ask the various Board cooperating in Peking University to contribute \$2,000 gold a year, beginning January 1, 1920, and that they pay a sufficient amount to field \$2 silver for \$1 gold, to our Treasurer in Peking.

Upon report of the Treasury Department it appears that \$12,000 more than may be expected from all of our regular sources of income will be required to meet the expenses of the next school year. It was urged that the financial campaign be inaugurated as soon as possible to try to raise this amount.

Adjourned.

(sgd) Edward Lincoln Smith,
Secy. pro tem

TRUSTEES OF PEKING UNIVERSITY

May 16, 1919

A special meeting of the Trustees of Peking University met at 2 P.M. on the above date in the Interdenominational Missionary Headquarters, 25 Madison Avenue. In the absence of the President, Dr. Brown was elected Chairman.

Present:

Edward L. Smith	Henry W. Hodge
A. J. Brown	George F. Scott
W. P. Merrill	E. M. McBrier
Frank M. North	O. J. Krause
William V. Kelley	T. S. Donohugh

Regrets were received from Bishop Wilson who was unable to be present before the close of the meeting.

At the request of the Chairman, Dr. Smith led in the opening prayer.

COMMUNICATIONS

The Chairman of the Executive Committee reported that he had sent a cable to Dr. Stuart in accordance with the action taken at the last meeting.

The question of the Chinese name, recommended by the Board of Managers was taken up.

It was moved that the same be approved and the Chinese name be "Peiching Hsieh Ho Hui Wen". Action on the motion was suspended temporarily.

The Chairman of the Executive Committee reported that two drafts had recently been made upon us by the Managers in Peking for \$5000 each. The cause was not known but it was thought to be for current expense, due to pressure from the banks.

On motion it was ordered, that the drafts be honored with the understanding that the Chairman of the Executive Committee would write stating that the Board of Managers had no authority to draw on this Board, save on instruction duly communicated to them.

THE CASE OF MR. LEW

The Chairman of the Executive Committee reported that Mr. Lew was unable to accept the call to Peking without the assurance of sufficient income for the support of his family and that some immediate action was necessary if he were to be secured.

On motion, the Secretary of the Executive Committee was requested to consult with the officers of Nanking University here to ascertain if the way were clear for us to extend the call to Mr. Lew and if so to assure him that the Board of Trustees would supplement the appropriation to the Board of Managers in order to enable them to employ him. This action was taken with the understanding that the appointment would be subject to a satisfactory medical certificate.

May 16, 1921/1919

The motion with reference to the adoption of the name was renewed. After discussion it was carried unanimously and the Chairman of the Executive Committee authorized to cable accordingly.

The death of Dr. George Heber Jones, the Secretary of the Board, was announced as taking place on May 11th.

On motion, Dr. Smith was requested to prepare a suitable resolution to be sent to the family of Dr. Jones, copies to be sent to the Methodist Board and to the Board of Managers on the field.

The question of the election of a successor to Dr. Jones was taken up and the question raised as to whether it would be possible to secure a secretary who might act for several of the Union Universities.

It was moved, that this plan be favored and the Chairman of the Executive Committee be requested to communicate with the Trustees of Shantung and Nanking Universities concerning the possibility of their cooperation in this matter and in the selection of a suitable person for the place. The motion was carried.

On further motion Mr. Donohugh was requested to act as Secretary pro-tem pending the selection of a successor to Dr. Jones.

X The Chairman of the Executive Committee announced a receipt of a draft of \$50,000 from the L.M.S. for property and equipment which was duly passed to the Treasurer.

On motion, the Secretary was requested to make a record of the receipt of this draft with the appreciation of the Trustees therefor.

TREASURER'S REPORT

The report of the Treasurer was presented with the suggestions of the Committee appointed at the Annual Meeting. After discussion and some amendment the report was adopted and ordered to be submitted to the several Boards for any action which may be necessary. (See Report)

On motion, the cooperating Boards were requested to make a payment on account of loss of exchange for the years 1917, 1918 and 1919. It was understood that this would amount to something more than \$2000 from each Board and that the exact amount could not be ascertained until Mr. Krause returns to the field, when further statement on this account will be rendered each Board.

On motion, the meeting adjourned.

(sgd) T.S. Donohugh,

T.S. Donohugh
Secretary Pro Tem.

RECOMMENDATIONS

Passed at the meeting of the Board of Trustees, May 16, 1919

1. That January 1, 1917 be fixed as the beginning of the financial responsibility of the Uniting board for the current budget of the University.
2. That, in order to secure a stable basis for financing the annual budget of the University, appropriations for this budget be made by the Boards on the basis of one to two.
3. (a) That the total of the Annual appropriations of the Boards for the University budget be paid to the Trustees' treasurer during the month of April.
(b) That all funds for the annual budget be remitted to the field treasurer in semi-annual installments in the months of April and October.
(c) That on the sale of such remittances the field treasurer be authorized to draw by sight draft on the trustees' treasurer to cover the loss in exchange.
(d) That, on the payment of these drafts for loss in exchange the amount be charged to an exchange account.
(e) That, on closing the accounts for the year, or at any other period desired the amount of exchange account be transferred in equal amounts to the accounts of the Boards.
4. That, the field treasurer be authorized to draw on the trustees' treasurer by sight draft for capital and equipment funds in such amounts as authorized by the finance committee of the board of managers after receiving a statement from the trustees treasurer of the amounts available and instructions from the secretary of the trustees to the Board of Managers as to their use.
5. (a) That, pending the receipt from the field treasurer of a statement of loss in exchange, each of the boards advance at once to the trustees treasurer the sum of \$2,000 to cover loss in exchange on the 1917, 1918 and 1919 appropriations.
(b) That, in a full statement of loss in exchange be rendered as soon as the report is received from the field treasurer.
6. That, in addition to the \$1,000 already pledged for current expenses the Board appropriate annually the sum of \$100 for current expenses of the Board of Trustees, the same to be paid to the Trustees treasurer in the month of April.

That a full report of such expenses be made to the annual meeting and a copy sent to the Boards by the Secretary for information.
7. That the accounts of the field treasurer be closed annually at the end of the first semester and that the annual report from him be in the hands of the Treasurer of the trustees on or before March 31st.
8. That the fiscal year of the Board of Trustees be from April 1 to March 31 and the accounts of the Trustees Treasurer be closed annually on March 31.
9. That an expenditure not exceeding \$40 be authorized to secure the necessary books of account for the Trustees Treasurer's office.

MINUTES OF MEETING OF EXECUTIVE COMMITTEE OF TRUSTEES OF
PEKING UNIVERSITY

July 24, 1919

A meeting of the Executive Committee of the Trustees of Peking University was held on July 24, 1919 at 10:30 A.M. at 25 Madison Avenue, New York City.

The following members of the Committee were present:

Edward Lincoln Smith, presiding
Arthur J. Brown
Frank Mason North,
Eric M. North, Secretary
H. W. Luce
H. A. Ingraham
Ralph A. Ward

The meeting was led in prayer by Dr. Smith.

Dr. H. W. Luce was introduced and presented to the Committee information as to the situation on the field.

VOTED: That this meeting give formal notice to the Trustees of a proposed amendment to the Constitution for the purpose of creating the office of Vice President and recommending that if the way seem then clear H. W. Luce be elected to that position.

VOTED: That the Chairman of the Executive Committee be authorized and instructed to ask Murphy & Dana to draw up preliminary sketches and layout for the buildings and grounds of the University.

The election of Rev. W. C. Willoughby to be Trustee of Peking University in place of Mr. Frank Lenwood by action of the Directors of the London Missionary Society was announced.

VOTED: That the former action of the Executive Committee concerning the name of the University be reconsidered and that the name now presented by the Board of Managers, Yen Ching Ta Hsueh, be approved.

VOTED: That we record the action of the Board of Managers on a change of site to the property outside West Wall and that we approve this action as a Board of Trustees and refer it to the constituent Mission Boards for their action.

VOTED: That we record a favorable attitude toward the suggested relation of Mr. George Barbour to Peking University and that final action be deferred pending correspondence with the President.

VOTED: That it be the understanding of the Committee -

July 24, 1919

1. That in case of property held by the Methodist Mission before the Union the Methodist Mission shall have an option on the return of that property on the same basis on which it was taken over by the union, and
2. That when any other property of Peking University adjoining the Methodist Mission property is sold, the M.E. Board be given first chance to buy and that the price be no greater than the actual cost to date.

VOTED: That the following nominations to the Board of Managers be approved and that this action be cabled:

C.L.Ogilvie	to take the place of	C.H.Fenn
Lampson	" " " "	J.B.Taylor
C.A.Felt	" " " "	H.E.King

For term to expire 1923 - O.J.Krause
 H.S.Galt
 G.T.Candlin (co-opted)
 T. Biggin
 W.H.Gleysteen.

It was the consensus of opinion that at present no change in the Constitution altering the process of confirming the nominations to the Board of Managers should be made.

VOTED: That the nomination of L.E.Wolferz as Acting Assistant Treasurer be confirmed.

VOTED: That we note the transfer of responsibilities to President Stuart from Secretary Gleysteen and that we express our very sincere appreciation of the services rendered by the latter as Executive Secretary of the University.

VOTED: That the nomination of H. E. King to be dean of the Graduate Departments be confirmed.

VOTED: That we approve the nomination and appointment of Mr. H.W.Oldham for the Theological School, provided that his support by the American Board can be arranged.

✓ VOTED: That we approve the establishment of a School of Journalism in connection with the University whenever funds are available for that purpose, and that we approve for the Chair of Journalism Rev. Paul Hutchinson, provided that the necessary arrangements can be made with his Board and Mission.

VOTED: That we approve the relationship by which Prof. Bailie becomes a member of the staff of the University with the understanding that this is subject to the approval of the Trustees of Nanking University and that no financial responsibility for the relationship come on Peking University.

VOTED: The approval of the invitation of the Managers to Miss Konantz to spend a sabbatic year teaching in Peking University, provided that the items of expense be arranged on the field.

VOTED: That we approve the plan of a secretary for President Stuart for which Miss Mary St. Clair of Los Angeles is named and that the matter be referred to the Chairman for correspondence.

VOTED: That in harmony with the action taken by the Executive Committee on July 6, 1918, the following degrees be awarded:-

Bachelor of Divinity to - Ku Ching Yao
Li I Hsin
Liu Shin En
Ting Hsi
Yang Yuan Lin

Bachelor of Arts to - Chii Kuo Tung

Diploma, School of Theology to - Chang Hung Chiing,
Chin Chu K'uei Lin,
Liu Hsing Lung

VOTED: That the Secretary carry on the necessary correspondence to find out the conditions governing the granting of degrees by the University of the State of New York.

VOTED: That we reaffirm our previous actions approving the formation of a College of Arts and Sciences, Women's College, School of Theology, and School of Journalism, and that we refer the matter of the Graduate Arts School, of the pre-medical course, and of the Teachers College to the Chairman of the Committee for further correspondence.

VOTED: To defer the question of the affiliation of Manchuria Christian College pending further information.

Announcement was made of the granting of \$2000 by the L.M.S. supplementing the maintenance grants of 1917, 1918 and 1919 re losses in exchange.

VOTED: To approve the purchase of the German factory property and the Kung Hsueh Li property.

Voted: That any action fixing the salary of President Stuart be reconsidered and that his proposal to reduce his salary from \$3000 to \$2500 gold, with \$500 gold for funds to be used at his discretion be accepted.

July 24, 1919

- VOTED: That the budget for 1919-20 be presented in the Minutes of the Board of Managers April 10, 1919 be referred to the Chairman with instructions to confer with the Finance Committee and with power to approve.
- VOTED: That on securing information as to the cost and necessity of a heating plant presented in a letter of W.H. Gleysteen, March 27, the Chairman and Treasurer be empowered to take any action necessary.
- VOTED: That the larger part of the balance then remaining be sent to the field at once.
- VOTED: That we cable the Board of Managers to buy no more land on the old site and that they be instructed to send no more sight drafts.
- VOTED: To adjourn, to meet on such day in the second week in September as the Chairman and Secretary may find suitable.

Eric M. North
ERIC M. NORTH

Secretary.

MEETING OF THE TRUSTEES OF PEKING UNIVERSITY

September 11, 1919

Pursuant to notice, a meeting of the Trustees of Peking University convened at ten o'clock at 25 Madison Avenue, the following being present:

American Board	-	Arthur Perry
Methodist Episcopal Board	-	Frank Mason North
Presbyterian Board	-	Arthur J. Brown
Co-opted Members	-	Edward Lincoln Smith Luther B. Wilson Eric M. North
Invited guests	-	H. W. Luce W. R. Wheeler J. McC. Gibb, Jr.

The meeting was called to order by the President, Bishop Luther B. Wilson.

Prayer was offered by Edward Lincoln Smith.

Minutes of the meetings of April 10 and May 16 were approved, and the minutes of the meeting of the Executive Committee of July 24 were read.

VOTED: That the actions of the meeting of the Executive Committee of July 24 are ratified by the Trustees.

The visitors were introduced.

The election of the Rev. W. C. Willoughby to represent the L.M.S. in place of Mr. Frank Lenwood, as Trustee of the University, was announced.

The following action of the Presbyterian Board was reported:

"The Board of Trustees of Peking University having reported that the field Board of Managers had agreed upon a change of the University site to the property outside the west wall, and the Board of Trustees having approved this action and referred it to the Constituent Boards for their approval, it was voted that the Presbyterian Board gladly approves this action, although its original action in entering the Union with other Boards in the University contemplated leaving full power and discretion to the Board of Trustees in such matters."

The following action of the Methodist Episcopal Board was reported:

"IT WAS VOTED -

1. That the Executive Committee have considered the action taken by the Boards upon the report of the Commission appointed for the consideration of the question of site for the University as final but that it had grave doubt as to the possibility of developing a university with adequate buildings and equipment upon the area of thirty acres, to which by the action of the Trustees, the land investment was restricted.
2. That the suggestion for reopening the question of the extent of the area inevitably brings up for consideration again the possibility of securing a suitable acreage for the University at a price which the friends of the University can meet, and therefore the Executive Committee agrees to the further discussion of the questions involved.
3. That in view of the report of the opinion of the newly elected President, the Rev. J. Leighton Stuart, of Ambassador Reinsch, and of the action of the Board of Managers in favor of securing a site outside of the walls of the city, to the west, the Committee review its earlier decision in favor of the present site and agrees to accept the judgment of the Board of Managers and the Board of Trustees to attempt to secure a larger site at a much smaller cost outside of the West Wall of the City."

VOTED: That the action of the Chairman of the Executive Committee and of the Treasurer with reference to the heating plant, in accordance with the action of the Executive Committee, be indorsed.

VOTED: That the Chairman of the Executive Committee and the Treasurer be authorized to take the necessary action upon the orders for scientific supplies and that the bills for these, after O.K. by Mr. Gibb, be paid here.

The Chairman of the Executive Committee reported that under the instruction of the Executive Committee, and with the approval of Mr. Ingraham, The Board's legal adviser, he had begun negotiations with Murphy & Dana, architects, and that they would draw up a layout for the University on a basis of office costs plus 100% after needed information concerning site and scope are provided.

VOTED: That the Trustees go into executive session for the consideration of the proposed amendment to the by-laws.

The Secretary stated that due notice of the consideration of this amendment at this meeting had been sent to all the trustees as required by the by-laws.

VOTED: That articles 7 and 10 of the Bylaws of the Trustees of Peking University be amended by the insertion of the word "Vice President" after the word "President."

VOTED: That the Chairman of the Executive Committee and the Secretary be instructed to make the verbal changes necessary to conform other articles of the By-Laws to this notice.

VOTED: That Mr. Henry W. Luce, having been nominated for the position of Vice President of the University, be elected to that position.

VOTED: That Arthur J. Brown bring in Mr. Luce and present him to the meeting.

VOTED: That Eric M. North be co-opted as a member of the Board of Trustees.

Discussion of the general affairs of the University in relation to the Vice Presidency followed.

VOTED: That Edward Lincoln Smith, F. M. North and W. P. Merrill serve as a Committee of Conference with Mr. Luce, concerning his acceptance of the Vice Presidency.

VOTED: That the action of the Executive Committee in referring the budget of 1919-1920 to the Chairman of the Executive Committee with instructions to confer with the Finance Committee and with power to approve be ratified.

VOTED: That Mr. Wheeler be invited to co-operate with Mr. Luce in advancing the financial interests of the University.

VOTED: That the Committee of Conference named above also confer with Mr. Wheeler and that this Committee report to the Executive Committee, which shall have power to act.

VOTED: To adjourn.

Eric M. North
Secretary.

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF THE TRUSTEES OF
PEKING UNIVERSITY

Sept. 19, 1919

A meeting of the Executive Committee of the Trustees of Peking University was held in the Methodist Episcopal Board Room on September 19, 1919.

Present:-

American Board	- Edward Lincoln Smith
Methodist-Episcopal Board	- Frank Mason North
Presbyterian Board	- H. D. Griswold (for A.J. Brown)
Co-opted	- Eric M. North E.M. McBrier
Visitor	- H.W. Luce

The Minutes of the Meeting of July 24th were read and approved.

Dr. Smith reported that the budget for 1919-1920 had been revised by him in consultation with Mr. Krauss, in accordance with the action of the Executive Committee, and that items to the amount of \$26,650 Mex had been cut out; that the amount left was \$51,865 Mex. which was \$23,590 Mex. in excess of anticipated income (at the present rate of exchange equivalent to \$19,650 gold) and that, in view of this excess, he desired action of the Executive Committee before approval.

VOTED: That the proposed budget be approved.

The financial program of the University was discussed.

Mr. Morris, accountant, reported on the present state of the Treasury.

The meeting adjourned.

(s) *Eric M. North*
Eric M. North

Secretary.

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF THE TRUSTEES OF
PEKING UNIVERSITYOctober 6, 1919

The meeting was called to order at 3:30 P.M. in the Board Room of the Methodist Episcopal Board.

Present:-

Methodist-Episcopal Board	- Frank Mason North
Presbyterian Board	- William P. Merrill
Co-opted	- H.D.Griswold (for A.J.Brown) Edward Lincoln Smith Eric M.North
Visitors	- H.W.Luce W.R.Wheeler

The meeting was led in prayer by Dr.Griswold.

The minutes of the meeting of September 19th were read and approved.

The question of an additional appropriation for current expenses was taken up and the advisability of asking each Board to guarantee, beginning January 1, 1920, the sum of \$3,000 a year at two for one discussed.

VOTED: That, in view of the termination of the three-year agreement of the four boards who furnish \$1,000 each per year for current expenses and of the increasing current expenses of the University, and in view of the fact that the amount now supplied is considerably below the appropriations made by the Boards to other Union Universities, the Executive Committee requests the participating Boards to contribute to the current expenses of the University \$3,000 annually each at the rate of two for one, beginning January 1, 1920; this agreement to be subject to review and revision at the beginning of the third year.

The askings of the Board of Managers as contained in the survey blank of the Interchurch World Movement were presented and considered.

Mr. Luce and Mr. Wheeler presented recommendations for the modification of the proposed askings.

VOTED: That the suggested modifications, with full comment on the original askings and the modifications, be returned to the Board of Managers with the request that a prompt return be made to the Executive Committee of their judgment upon the suggestions given.

VOTED: That the Trustees add to the askings the sum of \$2,000,000 as endowment for the University, with the understanding that this is in addition to the amounts for buildings and for such current expenses as the maturing of the endowment fails to provide for.

The Secretary reported that he had recommended to the Administration of the Interchurch World Movement some special provision for the funds for union universities over and above the amounts included by the participating boards in their respective quotas.

The action of the Secretary was approved and he was directed to continue the promotion of such plans.

Mr. Luce reported a letter from Dr. Stuart indicating that, in spite of the withdrawal of Dr. Reinsch from China, the matter of site was being actively handled and with some promise, and that preliminary studies by the architects should be undertaken.

The meeting adjourned at 5:20 P.M.

Eric M. Forest
Secy.

PEKING UNIVERSITY BUDGET

July 1, 1919 - June 30, 1920

Local Currency

INCOMES

Appropriations 4 Boards (G)	\$4000	\$8000
Tuition Fees 35 Theological students at 10		350
Tuition Fees 165 Yu Ke and Arts at 25		4125
Room rent 200 students at 10		2000
Incidental fees 200 students		400
Breakage and laboratory fees		400
Rents		<u>9000</u>
		\$24275

EXPENDITURES -

1. Local running expenses

Salaries Chinese Staff	\$8700	
Physical Director	600	
Instructor in Japanese	600	
" " Mathematics	1200	
2nd " " Chemistry	600	
" " Chinese Theol. Dept.	720	
" " " Arts	480	
Rents, for Chinese Staff	720	
Janitor's supplied	200	
Light	1463	
Heat	2700	
Servants	1380	
Repairs	400	
Athletics	500	
Postage & Stationery	600	
Office Equipment	500	
Printing	1000	
Library	1500	
Laboratory upkeep	2000	
Water tax	300	
Travel	800	
Sundries	500	
Taxes	72	
Refunds on breakage fees	<u>100</u>	\$27635

2. Foreign Staff - as at present

Salary L.E. Wolferz	2400	
" T.E. Breece	2400	
Child	200	2600
Secretary		1800
" traveling		550
House rent - two families		1680
Personal teachers		360
Medical Allowances	<u>300</u>	9690

3. Increases

President's salary G \$2500 at 2	\$5000	
" " deficit 1918-19	500	
" House rent	1800	
" Incidental Fund	1000	
R.J.Johnson salary 2600)		
Children 400)	3000	
R.J.Johnson House rent	840	
" Outgoing	<u>2400</u>	<u>\$14540</u>
TOTAL		\$51865
Deducting the income shown above		<u>24275</u>
Leaves balance of		27590 local cur.

to be found by the Board of Trustees.

Of this amount \$4000 local currency is covered by the proposed additional appropriation of \$1000 per annum at two to one, from the Boards from January 1, 1920, making one half of the increase available for the present budget.

This leaves \$23590 local currency to be raised; at the present rate of exchange this equals about \$19650 U. S. Currency

Besides the items shown in the above budget there were others amounting to \$25150. local currency which it was necessary in the judgment of the Executive Committee to hold in abeyance.

MINUTES OF THE MEETING OF THE TRUSTEES OF PEKING UNIVERSITY

150 Fifth Avenue, N. Y. C.

December 2nd, 1919Members of the Board

* Arthur J. Brown	W.V. Kelly	* W.C. Willoughby
* William P. Merrill	* H.A. Ingraham	Luther B. Wilson
* Henry W. Hodge	John F. Coucher	* Mrs. J.M. Avann
* John L. Severance	* Frank Mason North	Mrs. O.R. Williamson
* James L. Barton	* Richard Roberts	Edward Lincoln Smith
* Mrs. Geo. M. Clark	Thomas Cochrane	* E.M. McBrier
* Arthur Perry	F.H. Hawkins	* Eric M. North
	Edward C. Moore	

Members starred were present.

Visitors present by invitation: J. McG. Gibb) Representing Faculty
D.R. Wicks) of Peking UniversityMiss Luella Miner, Dean of North
China Women's CollegeRobt. E. Speer, President Trustees of
Nanking UniversityH.W. Luce
W.R. Wheeler
Timothy T. Lew

The meeting was called to order by the Vice President, Arthur Perry.

Prayer was offered by W. C. Willoughby.

Excuses were received from Luther B. Wilson, Edward Lincoln Smith,
W.V. Kelley, Edward C. Moore, and Mrs. O. R. Williamson.The minutes of the meeting of September 11, 1919 were read and
approved.The minutes of the Executive Committee meetings of September 19 and
October 6 were ratified without reading.VOTED: That the following nominations to the Board of Managers be
approved:L.S.B. Hadley to fill out the term of F.E. Dilley
C.H. Corbett to succeed himself (Min. Man. 9/16/19)VOTED: That the action of the meeting of September 11, 1919 amend-
ing the By-laws of the Trustees be corrected to read -
"Article V, Section 1, and Article IX of the codified By-laws"
instead of the words "Articles Seven and Ten".

VOTED: That the Secretary be given authority to print the Charter and By-laws in pamphlet form and to include in the pamphlet a statement of the nature and purpose of the University prepared with the approval of the Chairman of the Executive Committee.

The Secretary reported that the American Board had acted favorably upon a request of the Executive Committee to provide for the University for current expenses \$3,000 a year at two for one, beginning January 1, 1920, and that the Methodist Episcopal Board would take action at its meeting at the end of the week; and that the L.M.S. was considering the proposal.

Dr. Brown stated that the Presbyterian Board had taken action in favor of the proposal, to take effect at the beginning of their fiscal year.

VOTED: That the Secretary determine the fiscal year for which pledges should be made, which should be uniform for all Boards, and that each Board shall be requested to make contributions conform to that fiscal year.

The Secretary reported that O.J. Krause, Treasurer of the University, had written that the current expense accounts for the year 1918-1919 were closed with a balance of \$2,590.25 local currency; and that in the year's accounts he had included only \$4,000 gold at par as from the Trustees, leaving for the new year both the balance named above and the \$8,000 gold of the appropriations of the Boards not used.

The Secretary stated that he understood that this would mean that if all the Boards raised their appropriations for current expenses to \$3,000 at two for one the next year the expenses of the year 1919-1920 would be met without deficit.

VOTED: That this Board is disposed to give favorable consideration to the recommendation for the appointment of Earl O. Wilson as instructor in chemistry at Peking University, but that, in view of the fact that he is not expected to be ready for the field for two or three years, final action be deferred pending the examination of his papers by the Board through which he would become a candidate for the field.

John McGregor Gibb, Jr and D.R. Wicks, professors in the University, were presented to the Trustees.

The Secretary reported that Dr. H.E. King, Dean of the Graduate School, was in the United States in ill health, and would probably need a considerable period of rest before returning to China.

The Secretary reported that the American Board was favorably disposed to taking over H.W. Oldham for the Theological School, but that final action had been deferred pending further investigation.

The Secretary reported the status of the matter of site, according to a letter from President Stuart October 20, 1918.

Proposals for the affiliation of the North China Women's College, represented by the Committee on the Women's College (see document A) and Miss Luella Miner, Dean of the College, were introduced.

VOTED: That the proposals for affiliation with the North China Union Women's College meet with the general approval of the Trustees, and that they may be referred back to the Committee for modifications found necessary and then referred to the Executive Committee for ratification.

Mr. Timothy T. Lew was introduced and spoke briefly to the Trustees concerning the opportunity for and the requirements of a Christian university at Peking from the point of view of a Chinese Christian community.

A number of pictures of the present Women's College and the present University were shown on the screen and the architect's layout prepared by Murphy & Dana for the development of the University was presented.

A statement of the program of advance with the financial askings involved was presented and considered by the Trustees.

Dr. Speer, as President of the Trustees of the University of Nanking, at the request of the Secretary spoke of the need of coordination between the programs of the mission universities in China at home and on the field, particularly with reference to secretarial responsibilities.

VOTED: That the Board of Trustees request George T. Scott and Eric M. North to act as a committee to confer with these Boards of Trustees which, in their judgment, may be involved in a need for cooperative relationships as to the most effective methods of secretarial administration and of securing harmony in the development of the financial interests of the Universities.

The Trustees discussed the processes involved in approving the financial askings presented and in raising the funds required and the relationship to this matter of a permanent secretariat and office.

VOTED: That the proposed program and policy (see Document B) be approved in substance and referred to the Executive Committee for such revision as it may deem necessary, and

That the Executive Committee then submit it to the co-operating Boards for their approval; and

That each Board be asked to indicate the proportion of the total sum required that it will undertake to include in its denominational program, and

That the Executive Committee be instructed to devise ways and means providing the additional sums that may be necessary and authorized to establish the necessary processes of campaign.

VOTED: That this Board approve of the establishment of a central office for Peking University under a general secretary, and

That the Executive Committee be requested to submit to the cooperating boards a budget of the necessary annual expenses, and when the plan has the approval of the Boards involving the underwriting of said expenses the Executive Committee shall proceed to establish such office, and

That the expenses of the office be the first charge against the sums raised.

Mr. Wheeler presented the question of the desirability of an Advisory Council to assist in representing the University in the western section of the United States in particular.

VOTED: That the Executive Committee be instructed to make provision for an Advisory Council on such terms of membership and to such numbers as on consideration may seem to them wise.

VOTED: That in general the Trustees approve the budget as proposed by the Board of Managers for the Women's College, and

That the Executive Committee be asked to examine it in the same manner as the budget for the advance of the University, and also refer it in the same way to the Boards participating in the Women's College for inclusion in their budgets for the Interchurch World Movement.

VOTED: That the Executive Committee be instructed to make a careful examination of the possible participation of the Boards in the light of all the facts they can assemble and be free to make suggestions to the Boards as to the distribution of the responsibility for the financial program of advance.

VOTED: That the matter of calling President Stuart to the United States be referred to the Executive Committee, with power.

H.W. Luce stated his acceptance of the Vice Presidency of the University.

W.R. Wheeler stated his readiness to take up, in association with Mr. Luce, the development of the financial program of the University.

The meeting adjourned at 5:45 P.M.

Eric M. Roth
Secy

CONFIDENTIAL

PEKING UNIVERSITY
PROPOSALS FOR ADVANCE
1920-1924

1. General Proposal.

1. The thorough establishment and maintenance of the College of Arts and Sciences and the Theological School now existing.
2. The addition, by gradual development, of -
 - A. A School of Journalism. It has recently been agreed by a conference of the Presidents of mission colleges in China that Peking University was the one centre for this work.
 - B. A School of Education with practice and model schools. This is pivotal for obtaining trained teachers for middle and primary schools.
 - C. Provision for Practical Arts involving -
 - a. A school of Agriculture and Forestry, which can probably be financed on the field, but which will presumably not endeavor to compete with Nanking.
 - b. A school or Bureau of Industry, perhaps after the manner of Hampton or Tuskegee.
 - D. Provision for Adequate Premedical Work

11. Requirements in Land and Buildings.

ESTIMATE FOR INTERCHURCH WORKD MOVEMENT BY BOARD OF MANAGERS

With suggested changes by Messrs. H.W. Luce,
W.R. Wheeler and Murphy & Dana.

	<u>LOCAL CURRENCY</u>					
	<u>1920</u>	<u>1921</u>	<u>1922</u>	<u>1923</u>	<u>1924</u>	<u>Total</u>
LAND FOR SITE & IMPROVEMENT	\$150,000					\$150,000
UNIVERSITY. COLLEGE OF ARTS & SCIENCES						
Chapel to seat 800	50,000					50,000
Administration & Library Bldgs.	100,000					100,000
Assembly & Classroom Hall	50,000					50,000
Books for Library	10,000					10,000
Recitation Hall	50,000					50,000
Chemistry & Physics Laboratory	75,000					75,000
Equipment for Same	15,000	5,000	5,000			25,000
Biological & Geological Lab.				75,000		75,000
Equipment for same	15,000			5,000	5,000	25,000
Dormitories for 100 students @ \$50,000	100,000	50,000		100,000	50,000	300,000
Dining Halls & Kitchen for 200 students @ 40,000	40,000	40,000		40,000		120,000
Y.M.C.A.		30,000				30,000
Social Service Centre		25,000				25,000
Foreign residences @ 9,000	135,000	45,000	36,000	36,000	36,000	288,000
Chinese residences @ 5,000	25,000	15,000	10,000	10,000	10,000	75,000
Athletic field, Track, Tennis Courts & Grandstand	15,000					15,000
Athletic Field House	15,000					15,000
Gymnasium			50,000			50,000
Power House, Water Plant & Steam Heat	100,000					100,000
Workmen's houses	10,000					10,000
Temporary buildings	3,000					3,000
Astronomical Observatory		10,000	10,000			20,000
Infirmary			15,000			15,000
SCHOOL OF RELIGION		35,000				35,000
PREMEDICAL DEPARTMENT		10,000	10,000	10,000	20,000	50,000
SCHOOL OF EDUCATION					50,000	50,000
Model & Training Schools		50,000				50,000
SCHOOL OF JOURNALISM		5,000	35,000	10,000		50,000
SCHOOL OF AGRICULTURE & FORESTRY	5,000	5,000	10,000	10,000	35,000	65,000
VOCATIONAL TRAINING		50,000				50,000
	963,000	875,000	186,000	296,000	206,000	2,026,000

111. UPKEET & GENERAL EXPENSES

Present Budget 1919-1920

	<u>LOCAL CURRENCY</u>					
	<u>1920</u>	<u>1921</u>	<u>1922</u>	<u>1923</u>	<u>1924</u>	<u>Total</u>
UPKEEP	\$14,015	14,015	14,015	14,015	14,015	70,015
ADDITIONAL UPKEEP ETC. REQUIRED						
Insurance @ 3/8 of 1%	3,590	5,270	5,960	7,100	8,140	30,050
Alteration & Repairs @ 3%				56,850	61,530	121,980
Current Expenses (Heat, Light, Janitor, etc) @\$30 per student	6,000	7,500	9,000	15,000	22,500	60,000
Rental foreign teachers @\$80 per month	5,760	11,520	17,280	2,880	2,880	40,320
Rental Chinese staff @ \$50 per month	<u>2,400</u>	<u>4,800</u>	<u>7,200</u>	<u>1,800</u>		<u>16,200</u>
	17,750	29,090	39,440	83,630	98,650	286,560
TOTAL UPKEEP ETC.	31,765	43,105	53,455	97,645	112,665	356,575
SCHOLARSHIP FUND	1,800	3,600	5,400	7,200	9,000	27,000
TOTAL ANNUAL EXPENDITURES (Present & Proposed additional)						
Salaries foreign staff (gold)	53,055	65,355	74,955	83,955	92,955	370,275
Salaries Chinese staff, upkeep etc. Scholarship fund (local currency)	54,085	74,125	93,875	146,065	167,985	535,435

December 2, 1919

IV. ANNUAL EXPENSE REQUIREMENTS (Including present staff & additions)

	1920	1921	1922	1923	1924	Total
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Salaries of Missionary Staff (gold) (Present Staff as of 1919-20)

Men at present on staff paid by University (inc. rents, etc.)	\$10,655	10,655	10,655	10,655	10,655	53,275
Men guaranteed by Missions, 2 ea. @ \$2000 a piece (incl. rent)	16,000	16,000	16,000	16,000	16,000	80,000
Additional men now supplied by Missions, 1 ea. on full time 2 ea. on part time (incl. rents)	13,600	13,600	13,600	13,600	13,600	68,000
Total at present (partly est.)	40,255	40,255	40,255	40,255	40,255	201,275

Additional staff proposed

Faculty	8,600	21,500	31,800	40,800	40,800	152,500
Business Management	4,200	3,600	2,900	2,900	2,900	16,500
	12,800	25,100	34,700	43,700	52,700	169,000

Total Budget for Foreign Staff (gold)

	53,055	65,355	74,955	83,955	92,955	370,275
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Salaries of Native Staff (local currency)

(Present Staff as of 1919-20)

Chinese staff (inc. rents)	13,620	13,620	13,620	13,620	13,620	68,100
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Additional staff proposed

Faculty & Business (not inc. rents)	6,900	13,800	20,700	27,600	32,700	101,700
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Total Budget for Native Staff (local currency)

	20,520	27,420	34,320	41,220	46,320	169,800
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V. METHODS OF MEETING ANNUAL EXPENSE

1. Endowment of G. \$2,000,000 - coming in on five years basis

	<u>1920</u>	<u>1921</u>	<u>1922</u>	<u>1923</u>	<u>1924</u>	<u>Total</u>
New each year	400,000	400,000	400,000	400,000	400,000	2,000,000
Bearing interest		400,000	800,000	1200,000	1600,000	
Interest @ 4 1/2%		18,000	36,000	54,000	72,000	

and \$90,000 annually thereafter; to be used for meeting current expense apart from missionary salaries. This leaves the following amounts for current expenses, apart from missionary salary, to be provided for, assuming exchange at one for one.

54,085	56,125	57,175	92,065	95,985	355,435
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Of these amounts it is estimated that the field will provide -

	<u>10,000</u>	<u>12,500</u>	<u>15,000</u>	<u>25,000</u>	<u>37,500</u>	<u>100,000</u>
Leaving to be raised	44,085	43,625	42,175	67,065	58,485	255,435

If the Board will maintain appropriations for current expenses projected in the Budget of 1919-20 the amount above will be reduced by \$24,000 a year, thus -

20,085	19,625	18,175	43,065	34,485	135,435
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2. To meet Missionary Salaries - both those on University Budget and Those on Mission Budgets

Required	53,055	65,355	74,955	83,955	92,955	370,275
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Assuming Boards put in what they are putting in now (three men on full and two on part time -

29,600	29,600	29,600	29,600	29,600	148,000
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If the Boards will provide for two more men each, say one now on University Budget and one new man @ 2,150 and 2,000 -

<u>16,600</u>	<u>16,600</u>	<u>16,600</u>	<u>16,600</u>	<u>16,600</u>	<u>83,000</u>
46,200	46,200	46,200	46,200	46,200	231,000

Balance to be added to
Current Expense of
University

6,855	19,155	28,755	37,755	46,755	139,275
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VI. SUMMARY

Required for Buildings and Land - in addition to original basis of
\$50,000 from each Board.

	<u>1920</u>	<u>1921</u>	<u>1922</u>	<u>1923</u>	<u>1924</u>	<u>Total</u>
	963,000	375,000	186,000	296,000	206,000	2,026,000

Required to meet current expenses

Endowment	400,000	400,000	400,000	400,000	400,000	2,000,000
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Current Expenses (in additional to Board appropriations in present budget)

	20,085	19,625	18,175	43,065	34,485	135,435
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Required for Missionary Salaries (additional to present salaries paid by the Boards)

	<u>23,455</u>	<u>35,755</u>	<u>45,355</u>	<u>54,355</u>	<u>63,355</u>	<u>222,275</u>
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Total Amount to be raised here

	1,406,540	830,380	649,530	793,420	703,840	4,383,710
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V11. RELATIONSHIP TO THE INTERCHURCH WORLD MOVEMENT.

1. It has been found impossible to include in the Interchurch program any provision for a separate extra budget for union colleges over and above the sum of the amounts which the Mission Boards will include in their respective budgets.
2. It is therefore necessary that all the needs of Peking University, so far as the Interchurch World Movement is concerned, be written into the budgets of the American Board, the Methodist Board, and the Presbyterian Board, as a result of a direct request of the Trustees to them.
3. If any approved needs remain over and above the amounts agreed upon by the Boards, separate campaign processes must be set up to secure them. Campaign processes will also be necessary to assist in securing the Boards' shares.

V111. ACTIONS REQUIRED.

1. General approval of the plan for the University
2. Approval of the Budget called for as representing the judgment of the Trustees.
3. Action by the Boards determining the shares which they will accept.
4. Provision for Campaign -
 - A. Enlargement of the Board of Trustees or setting up of an Advisory Council to provide for more representation in the Western U.S.
 - B. Provision for an office for the University and a permanent Secretary:
 - a. Needed for the regular business.
 - b. Needed for the campaign
 - c. May ultimately be financed in association with other universities.
 - C. Direct committee for the campaign
 - D. The call of President Stuart to the United States.
 - E. How shall campaign and permanent office be financed.

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE,
TRUSTEES OF PEKING UNIVERSITY
December 26, 27, 31, 1919

The meeting was called to order by the Chairman, Edward Lincoln Smith, at 2:30 P.M. in the Board Room of the Methodist Episcopal Board.

Those present were:

Methodist Episcopal Board	- Frank Mason North
Presbyterian Board	- Arthur J. Brown
	William P. Merrill
Coopted	- Edward Lincoln Smith, Chairman
	Eric M. North
Officers	- Miss Luella Miner
	H. W. Luce
	W. R. Wheeler

The meeting was led in prayer by Mr. Luce.

The minutes of the last meeting (October 6, 1919) were approved.

VOTED: That the Chairman of the Executive Committee of the Board be appointed a committee of one to draw up a suitable resolution concerning the death of Col. Henry W. Hodge, which shall be spread upon the records, a copy being sent to the bereaved family and to the Board of Managers.

The financial proposals for the advance of the University were then discussed.

VOTED: That the Chairman of the Executive Committee be requested to write to Rev. S.H. Chester, Secretary of the Executive Committee of Foreign Missions of the Presbyterian Church in the U.S., inquiring whether that Committee could continue the salary of President J. Leighton Stuart.

VOTED: That the item in the financial proposals for the theological school building be increased to \$75,000.

VOTED: That the askings for land and buildings for the five years be \$2,066,000.

VOTED: That the Executive Committee ratify the proposal for \$2,000,000 endowment.

The question as to the amounts to be secured from each of the participating Boards was then discussed.

VOTED: That the Executive Committee accept the proposal submitted as the scale of increase in faculty that will be required to put the University upon an effective basis, and that the Committee agree, subject to the approval of the various Boards, to work to that scale in the provision either of the missionary teachers or the amount of support necessary for the required number.

(The proposal referred to recommended that the participating Boards provide missionary staff or their support for the five year period at the rate of two new men each year for two years and one new man each year for the remaining three.)

The meeting adjourned at 5:30 P.M., to convene at 10:00 A.M. Saturday, December 27.

SATURDAY MORNING SESSION

Those present were:

Methodist Episcopal Board	- Frank Mason North
Presbyterian Board	- Arthur J. Brown
Co-Opted	- Edward Lincoln Smith, Chairman
	Eric M. North
Officers	- Miss Luella Miner
	H. W. Luce
	W. R. Wheeler

VOTED: That the \$2,066,000 be divided among the four participating Boards in the ratio of 25% to each Board; and that the Boards be requested to put on their budgets additional \$2,000,000 in the same ratio so that the Trustees may be free to obtain these sums outside of Board sources.

VOTED: That the allocation of the salaries of the four men on the University staff not provided for in Board budgets be referred to the Chairman of the Executive Committee, the Secretary, and the Secretary of the University, and that they make up a statement that can be presented to the secretaries of the Boards with a view to finding out whether the Boards themselves can take these men on their budgets.

The proposals for a Secretary for the University in the United States, and an office and budget for same were then taken up.

VOTED: That the budget submitted be approved in substance, and referred in detail to the Chairman, the Secretary and Mr. Wheeler.

VOTED: That W.R.Wheeler be made Secretary of the University.

The meeting adjourned at 11:15 A.M., to convene at 2:00 P.M. on Wednesday, December 31, 1919.

WEDNESDAY AFTERNOON SESSION

Those present were:

Methodist Episcopal Board	- Frank Mason North
Presbyterian Board	- Arthur J. Brown
London Missionary Society	- Richard Roberts
Co-Opted	- E.M.McBrier
	Edward Lincoln Smith, Chairman
	Eric M. North

Officers

H. W. Luce
Miss Luella Miner

Visitor

W.P. Schell

The minutes of the two former sessions of this meeting were read.

Dr. Smith presented the resolution concerning the death of Colonel H.W.Hodge, which was approved and put on record.

Resolution Concerning Henry W. Hodge

With profound regret, the Board of Trustees of Peking University records the death of Colonel Henry Wilson Hodge, one of its most devoted and valuable members.

Colonel Hodge died of embolism, suddenly, at his home in New York, Sunday evening, December 21st, 1919. He was fifty-four years of age.

He was a valiant soldier in the Great War. He went to France in June 1917 at the urgent personal request of General Pershing and rendered distinguished service as an engineer in the construction of docks and railroads.

He was equally loyal as a soldier of the cross. Although his time was precious, he gave liberally of both time and counsel to Peking University. He believed in the great future of the Chinese people and in the wisdom of helping them to obtain the advantages of education in the atmosphere of faith.

Colonel Hodge believed in Peking University because through its success he saw China provided with wise, reliable leaders, the only way by which the true welfare and stability of a republic can be secured.

He had a good heart for a great enterprise. Hence he came with alacrity to this service. This Board of Trustees will miss his friendly presence and the kindly expression of his robust, unhesitating opinions.

We desire to express to the members of his family our deep appreciation of Colonel Hodge and our sense of great loss in his untimely death.

VOTED: That the document of affiliation of the Women's College be approved by the Board with the understanding that the Committee shall not incur any financial obligations beyond the budget without the approval of the Board of Trustees. (See Document A.)

VOTED: To insert the statement that this agreement regarding the Women's Union College shall become operative when approved by at least two of the Women's Boards concerned.

VOTED: That the Secretary correspond with the proper body on the field regarding the by-laws, and arrangements for the Field Board of Control.

Dr. W.P.Schell of the Presbyterian Board reported his impressions of the University and the situation in China during his recent visit to the field.

VOTED: That the Chairman of the Executive Committee and Mr. Luce and Mr. Wheeler be appointed a committee to arrange for a series of dinners in the interests of the University.

VOTED: That the Executive Committee ask Dr. Schell to put in writing his conclusions on the matter of the University, to be communicated to all the Trustees.

VOTED: That the Budget of \$1,020,000 be transmitted to the cooperating Women's Boards, with the recommendation of the Executive Committee for their action.

VOTED: That the Executive Committee agree to the principle of supplemental allowance for Mr. Luce and Mr. Wheeler apart from the campaign expenses, and that the amount of that allowance be referred to the Chairman of the Executive Committee with the understanding that if he finds it wise to do so he take counsel with other members of the Committee; these extra expenses to be charged against the funds to be secured.

VOTED: That this arrangement with Mr. Luce and Mr. Wheeler date from December 1, 1919.

VOTED: That the campaign expenses for the University, including travel and other expenses for Mr. Luce and Mr. Wheeler, be a first charge against the sums raised.

VOTED: That the Chairman of the Executive Committee and the Treasurer be instructed to provide the necessary funds for these purposes and be authorized to do so by making loans necessary to do this if funds be not at hand to make the advance.

VOTED: That it is the judgment of the Committee that Mr. Luce, Mr. Wheeler and Mrs. Frame should cooperate with the Interchurch World Movement in its campaign at such times and in such ways as in their judgment will tend to aid the program of Peking University.

VOTED: That Mr. Luce and Mr. Wheeler be asked to connect themselves as definitely as possible with the administrative officers who have to do with the promotion of the denominational campaigns and have Peking University placed upon their budget, cooperating so far as possible in the denominational effort to secure funds for this project.

VOTED: That the Executive Committee adopt Mr. Luce's proposal, as follows:

"That Mr. Luce and Mr. Wheeler be asked to form an Advisory Council of Peking University consisting of such individuals in other sections of the country who would be willing to receive the literature of the University, to keep informed as to its work, and to give such testimony and advice as may be desired from time to time."

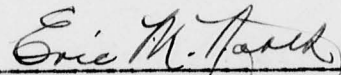
VOTED: That Mr. Luce and Mr. Wheeler obtain from each cooperating Board a list of people to approach through each respective Board.

VOTED: That Mr. Luce and Mr. Wheeler be requested to take up with Mr. Dickinson and Mr. Gibb the possibility of approaching the Chemists of America with references to a chemistry building and equipment for Peking University.

VOTED: That action be postponed regarding the lectureship of Dr. G.L. Robinson, and that Mr. Luce be authorized to obtain fuller information concerning the proposals, reporting findings to the Executive Committee.

VOTED: To elect Rev. W.E. Soothill as professor of history in Peking University with the understanding that his support be provided by his missionary society.

The meeting adjourned at 4:40 P.M.



Eric M. North,
Secretary.

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BASIS OF AFFILIATION OF
NORTH CHINA UNION WOMEN'S COLLEGE
WITH PEKING UNIVERSITY

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Ratified by the Executive Committee of the
Trustees of Peking University, December 31, 1919,
after general approval by the Trustees December 2, 1919.

I. The Trustees

1. The Trustees of Peking University shall be Trustees for the Women's College and shall hold the property, execute documents, grant degrees, and administer the interests of the Women's College in accordance with the usual responsibilities of Trustees.
2. The Trustees of the University shall use the Women's College Committee as its agency for caring for the interests of the Women's College in the manner indicated below; with the understanding that the Committee shall not incur financial obligations for the Board of Trustees without its consent.

II. The Women's College Committee

1. This Committee shall consist of the following as ex-officio members: the President, Secretary, and all women members of the Board of Trustees, and one other of its members selected by the Trustees.

2. Additional members of the Committee shall consist of representatives of cooperating Boards as follows:

Cooperating bodies which furnish the salaries (with the usual allowances, travel, expenses, etc.) of not less than five foreign teachers, and contribute not less than one hundred thousand dollars gold to the plant and equipment, and not less than four thousand dollars gold annually to the current expenses, shall be entitled to elect to the Committee two representatives. Cooperating bodies which contribute not less than half of the above amounts shall be entitled to elect to the Committee one representative. Representatives shall be elected for a term of three years.

3. The Committee as thus constituted may elect each year at its annual meeting one additional member to serve on the Committee for three years. It is desirable that the Committee should consist of about one-third men and two-thirds women.

III. Powers and Duties of the Women's College Committee

1. This Committee shall care for the interests of the college in behalf of the Board of Trustees. The reports and recommendations of the field board of control shall come to the Board of Trustees through this Committee. Whatever responsibility pertains to the Board of Trustees for the appointment or the approval of teachers shall be delegated to this Committee, the appointment of the Dean alone requiring confirmation by the Board of Trustees. It shall be the duty of the Committee to consult with the Dean and the board of control, and to promote interest in the college both among possible financial supporters and among young women desirable as members of the faculty. It shall elect its own treasurer.

IV. Date of Operation

1. This agreement shall become operative when approved by at least two of the Women's Boards concerned.

MINUTES OF A MEETING OF THE TRUSTEES OF PEKING UNIVERSITY
150 Fifth Avenue, February 9, 1920, 3 P.M.

The following were present:

Trustees

Luther B. Wilson
Edward Lincoln Smith
Arthur J. Brown
William P. Merrill
Frank Mason North
Eric M. North

Officers

Henry W. Luce
W. Reginald Wheeler

Guest

J. S. Vincent

Meeting called to order by the President of the Board.

Prayer was offered by Dr. Merrill.

Excuses were received from the following: Arthur Perry,
James L. Barton.

VOTED: That the minutes of the meeting of the Trustees
of December 2nd be approved.

VOTED: To approve the actions of the Executive Committee
as incorporated in the minutes of the Executive Committee
meetings December 26th, 27th and 31st, 1919.

VOTED: That the resignation of Mr. H. A. Ingraham as
trustee be accepted.

VOTED: That the Trustees approve Dr. N. S. Hopkins as a
member of the Board of Managers.

VOTED: That the Trustees record their sense of profound
loss in the death of the late C. L. Ogilvie, a member of
the faculty of the Theological School and a Manager of the
University.

VOTED: That the action of the Secretary in cabling the
managers to draw \$100,000 Mex. at sight for the purchase of
land provided that the land be outside the walls near the
city, be approved.

VOTED: That the Trustees request the participating
boards to loan their credit to the Trustees for the purpose of
meeting this draft, and that the Chairman of the Executive
Committee and the Treasurer are authorized by this Board to
negotiate a loan on this credit of not to exceed \$130,000 Gold,
and that the amounts so advanced are to be a first charge upon
the funds of the University not otherwise designated.

VOTED: That Mr. George T. Scott be co-opted as a member
of the Board of Trustees.

VOTED: That we approve the nomination of John S. Burgess as Professor of Social Science in Peking University and of the development of a Department of Social Science to be known as "The Princeton School of Social Science," provided that the support of this Department can be suitably arranged with the Princeton group interested; and

That in pursuance of this action the Chairman of the Executive Committee, the Vice-President and Secretary of the University be instructed to confer with Princeton and with Mr. Burgess and to draw up a complete plan for this arrangement and submit it to the Trustees for action at the Annual Meeting or thereafter.

VOTED: That we approve Mr. G. B. Barbour as a member of the faculty of the University with the expectation that he will be a representative of the London Missionary Society, and that arrangements for his support be made with them.

Mr. H. S. Vincent was introduced.

VOTED: That we ask Dr. Lincoln Smith to arrange to meet Mr. Bailie and Prof. Woodworth in San Francisco to consider fully the matter of the proposed Bureau of Industry to be established in connection with Peking University.

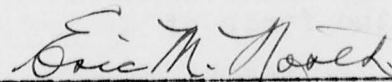
VOTED: That the Secretary of the Trustees be instructed to take up correspondence with the President of the Trustees of Nanking University, the question of provision for Mr. Bailie's support.

VOTED: That we elect the Rev. H. S. Vincent, D.D., professor of Vocational Training of Peking University, provided arrangements can be made for his support, and that of his work, and subject to the approval of the Board of Managers, and that the Presbyterian Board be requested to transfer him to its North China Mission for this purpose.

VOTED: That we approve the general plan for cooperation with Mr. Ch'iu Jung Ch'u in an experimental stock farm and school, with the understanding that it does not involve the University in financial responsibility, and that at each stage there will be adequate and satisfactory financial arrangements made by Mr. Ch'iu for the development of the project.

VOTED: That the Annual Meeting be held in the week beginning April 10th, the exact date to be fixed by the Chairman of the Executive Committee and the Secretary, after further information.

The meeting adjourned at 5:30 P.M.


Eric M. North
Secretary.

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE
TRUSTEES OF PEKING UNIVERSITY
February 20, 1920, 11:00 A.M.
150 Fifth Avenue, New York City.

Present: Edward Lincoln Smith H. W. Luce,
 Arthur J. Brown W. R. Wheeler
 Frank Mason North
 Eric M. North

The meeting was called to order by the Chairman.

W. R. Wheeler led in prayer.

VOTED: That the President of the Board be empowered to act in place of the Chairman of the Executive Committee in the matter of the loan of \$130,000

VOTED: That we ask Dr. Edward Lincoln Smith to confer with Mr. Gordon in San Francisco with reference to the plans for the North China Agricultural and Stock Raising Experiment Station and School.

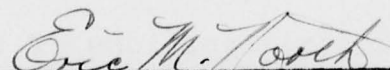
VOTED: That H. W. Luce be given a supplementary allowance of \$150 a month while resident in New York.

VOTED: That the Interchurch World Movement be requested to provide for part of this allowance in proportion to the amount of time given to the Movement by Mr. Luce.

VOTED: That the Secretary of the Trustees be requested to ask the Boards to make payment of their annual appropriations to the University quarterly, with due adjustment of exchange.

VOTED: That the Secretary be instructed to ask the Boards to provide on equal shares for the deficit in the exchange account up to the end of the year 1919.

The meeting adjourned.



Eric M. North

Secretary

MINUTES OF THE ANNUAL MEETING OF THE
TRUSTEES OF PEKING UNIVERSITY
April 16, 1920

Members Present

William P. Merrill
Frank Mason North
John F. Goucher
James L. Barton
F. H. Hawkins
George T. Scott
Richard Roberts
Mrs. J. M. Avann
W. C. Willoughby
Arthur J. Brown

Officers

H. W. Luce
W. R. Wheeler

Guests

Paul S. Reinsch
Joseph Bailie
H. S. Vincent
G. B. Barbour
Miss Margaret Hodge
J. McGregor Gibb, Jr.

The meeting was called to order in the Board Room of the Methodist Episcopal Board, 150 Fifth Avenue, New York, at ten A.M. by Dr. Merrill, who was elected Chairman pro tem., W.R.Wheeler was elected Secretary pro tem.

Prayer was offered by Mr. Hawkins.

Regrets for necessary absence were received from the following Trustees: Luther B. Wilson, John L. Severance, Edward C. Moore, Mrs. O. R. Williamson, Arthur Perry, W. V. Kelley, Edward Lincoln Smith, Eric M. North.

George T. Scott, a newly elected member of the Board of Trustees, and the guests were presented to the Trustees.

Mr. Scott gave a report on his recent visit to the University, speaking of the needs of the institution and the opportunities before it, and of the fine spirit among the students and faculty in facing the situation. Dr. Goucher spoke on the condition of educational work in China, with special reference to Peking.

Miss Luella Miner, Ph.D., was elected Dean of the College of Arts and Sciences for Women of Peking University.

The Minutes of a meeting of the Trustees on February 9, 1920, and of the Executive Committee on Feb. 20, 1920, were approved.

The resignations of the following members of the staff of the North China Women's College were accepted, and the persons named were elected members of the faculty of the College of Arts and Sciences for Women of Peking University: Alice B. Frame, Anna B. Hall, Anna M. Lane, Grace M. Brynton, Ruth L. Stahl. The resignation of Miss Katherine P. Crane was also accepted, and it was voted that the Secretary express to Miss Crane on behalf of the Trustees their appreciation of her services to the Women's College.

Dr. North announced that William J. Thompson had been appointed by the Methodist Episcopal Board as their representative on the Board of Trustees, to succeed H.A. Ingraham.

VOTED: That a Committee of Candidates be established by the Executive Committee for conferring with candidates for positions on the faculty of the University, and passing upon their papers and making recommendations for appointments to the Executive Committee.

VOTED: That the Secretary of the University be instructed to secure from other missionary universities data as to their practice in securing teachers for shorter periods than the usual missionary term, and to obtain the judgment of the Field Board of Managers concerning a suitable policy for such short term teachers; the whole question to be referred to the Trustees for action.

VOTED: That, as the problem of a salary scale for Chinese teachers who have had their training in America is being faced by Peking University, the Trustees request the Managers to recommend to them a definite policy.

VOTED: That the Secretary be instructed to express on behalf of the Trustees to the Boards which have included the University in their advanced program their appreciation of the action taken.

Mr. Hawkins was asked if the London Missionary Society could not increase its commitments on account of Peking University, but he stated that this would be impossible at the present time.

VOTED: That inasmuch as the University is facing a deficit in the current running expenses of between \$3,000 and \$5,000, and as the report containing the final figures for the year from the Treasurer of the Managers is not yet at hand, the question of how to provide for the deficit be referred to the Executive Committee with power to act.

The question of a Bureau of Industry, as presented in recommendations from the Managers, was discussed. Mr. Joseph Bailie presented a statement of his ideas for the plan and scope of this department of the University, in which the Trustees were interested.

VOTED: That the whole question of the Bureau of Industry, and the relations of Mr. Bailie, Professor Woodworth, and Mr. Bocker to it, be referred to the Executive Committee, and that they, after consideration and investigation, formulate recommendations concerning the Bureau and the persons related to it, which shall be reported to the Trustees.

VOTED: That the question of the faculty needs of the University for 1920-21, as presented by Mr. Wheeler in his statement on the subject, and the question of financing the men needed, be referred to the Executive Committee with power to act.

The Board of Trustees of Peking University received through Mr. Scott a proposal that the three universities, Nanking, Shantung, and Peking, for promotional purposes in this country, be united, and that they secure the services of a single secretary. The Trustees received with interest and appreciation this proposal, and after a discussion which brought out the opinion that this union was not comprehensive enough to meet the present situation in China, it was

VOTED: That Mr. Luce and Mr. Wheeler be requested to invite three representatives from each one of the higher educational institutions in China to come together to discuss informally the question of some centralized program for carrying on in America the administrative and promotional affairs of the Chinese universities, and to see if any action should be taken.

VOTED: That the recommendation of the Managers that Frank A. Foster be appointed head of a department of mechanical engineering be referred to the Executive Committee with power to act.

The Trustees and their guests lunched at the Aldine Club, and after the luncheon Dr. Reinsch gave a short talk on conditions in China. He spoke in the strongest terms of the opportunities before the University, especially in helping to counteract the growing tendency toward materialism among the Chinese, saying that a Christian University in Peking, well staffed and financed, would be the greatest single influence in the reorganization of China in the century immediately before us. It was

VOTED: That the Secretary be instructed to send to the Hon. Paul S. Reinsch the Trustees' appreciation of his presence and counsel at this meeting.

The meeting adjourned at five P.M.

W. Reginald Wheeler,

Acting Secretary.

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF THE
TRUSTEES OF PEKING UNIVERSITY

May 14, 1920

150 Fifth Avenue, New York City

Present: Trustees
Edward Lincoln Smith
Eric M. North
James L. Barton
E. M. McBrier
George T. Scott

Officers
H. W. Luce
W. R. Wheeler
Guests
Joseph Bailie
H. S. Vincent

The meeting was called to order by the Chairman, Dr. Smith.

Mr. Scott lead in prayer.

The minutes of the meeting of the Executive Committee of February 20 were read and approved.

Dr. North read a recent cablegram from President Stuart stating that land for the new site of the University, in every way all that could be desired, had been offered by the authorities.

The following actions were taken:

VOTED: That we heartily endorse the appointment of Mr. George H. Warwick to the position of Manager of the Agricultural and Stock Raising Experiment Station, as recommended by Mr. Gordon.

VOTED: That we approve the appointment of Miss Hilda L. Hague as secretary to President Stuart, provided that Mrs. Frame's report of her interview with Miss Hague is favorable, and that Miss Hague passes the physical requirements satisfactorily.

VOTED: That the following statement and recommendations be presented to the Trustees with the request that they express their judgment by correspondence on such items as are ready for immediate action:

Three projects of industrial educational service to China are before the Trustees for consideration: (1) the Industrial Service Bureau, (2) the addition of a Department of Mechanical Engineering, and (3) the projection in affiliation with the University of model industrial plants.

(1) The Industrial Service Bureau is proposed to us by the Managers as an agency to collect facts, organize data, distribute information, and furnish guidance, with a view (1) of making this data available for instruction in economics and vocational training, (2) of providing guidance for students of the University in obtaining employment and in selecting vocations, and (3) of bringing to bear Christian principles and spirit upon industrial development in China, as in advising upon the use of mission funds, and the employment of labor in building construction, in stimulating the establishment of industrial plants upon these principles and in inducing plants already established to adopt them.

The Executive Committee recommends to the Trustees the establishment of this Bureau, with the following provisions:

(a) That the business of the Bureau be under the direction of a Committee of the Board of Managers, to which Board the administration of the Bureau shall be responsible.

(b) That the administration of the Bureau shall make every effort to secure the entire support of the Bureau within a reasonable period of time from Chinese and foreign business interests in China.

(c) That no relationship to any industrial enterprise or plant involving financial liability on the part of the University or the Trustees shall be undertaken without the explicit action of the Managers and Trustees, and that this principle shall apply to the work of instructors in practical arts as well as to the Bureau.

(d) That no members of the staff of the University shall take an advisory or supervisory relationship to any industrial plant without the approval of the Managers.

The Executive Committee further recommends that in the matter of the appointment of Mr. Bocker and Mr. Baillie to the staff of this Bureau, the appointments be made as soon as arrangements for their salaries can be brought about (1) by funds raised especially for this, or (2) by their being taken on by the Boards upon income raised in the present drive, providing that the appointment of Mr. Bocker be contingent on full understanding with and consent of the Presbyterian Board.

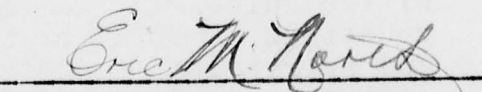
(2) Vocational Training. This has already been initiated in one phase by the appointment of Mr. H.S. Vincent as head of the Department of Leather Industry. It has in view technical training which will provide for leadership in industrial plants and for Christian character in such leadership. The Managers have recommended to us Mr. F.A. Foster as head of a Department of Mechanical Engineering.

The Executive Committee recommend that action upon the establishment of such a department be deferred until full plans and estimates of costs, funds and staff have been presented by Mr. Foster.

(3) Industrial Plants. It is believed that there may come opportunities in connection with the Industrial Bureau to assist in establishing industries. The Executive Committee recommends in these cases that the principles under (c) and (d) in Item (1) shall be applied.

VOTED: That we request Mr. Luce to continue his stay in the States, and we request the Presbyterian Board to continue his furlough for six months.

The meeting adjourned.


Eric M. North
Secretary

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF THE
TRUSTEES OF PEKING UNIVERSITY
June 16, 1920.

Present: Trustees

Edward Lincoln Smith
Frank Mason North
E. M. McBrier
William P. Merrill
George T. Scott
Eric M. North

W. R. Wheeler,
Secretary of the University

S. Moore Gordon
H. S. Vincent

Dr. Smith called the meeting to order at two P.M. in the Board Room of the Methodist Episcopal Board, 150 Fifth Avenue, New York, and led in prayer.

The Minutes of the Meeting of the Executive Committee on May 14, 1920, were read and approved.

The following actions were taken:

VOTED: That the Executive Committee congratulate Vice-President Henry W. Luce on the conferring on him of the deserved honor of the degree of Doctor of Divinity by Wooster University, and that a suitable message be sent him.

VOTED: That inasmuch as the University is not to remain at its present site, the option on the Birchel estate be released to the Methodist Mission, and that the Treasurers of the Managers and the Trustees be instructed to write it off the books of the University; and that this action be cabled to Dr. Stuart.

VOTED: That in the absence of the Treasurer during the summer the Chairman of the Executive Committee be authorized to sign checks for the University, and that the Bank be requested to accept such checks; and that the Board of Managers be instructed by cable not to draw on us without previous cable notification.

VOTED: That the Chairman of the Executive Committee and the Secretary be authorized to sign the contract with Miss Hague.

VOTED: That the Chairman of the Executive Committee be requested to approach the participating Boards and make such arrangements as may appear feasible for the speedy cancellation of the loan now held by the Bank on the underwriting of the Boards for the sum of \$25,000.

VOTED: That Mr. Wheeler be asked to assume the executive work of the Secretary of the Trustees until such time as arrangements can be made for a permanent salaried secretary who shall give his whole time to the work of the University; and that the Secretary of the Trustees, Dr. Eric M. North, be asked to continue in office, confining himself to the work of a recording Secretary.

The Committee Report of H. W. Luce and W. R. Wheeler regarding a centralized program and the setting up of a single promotional base in America for the union universities in China was presented. Mr. Wheeler submitted also the report of a meeting of representatives of higher educational institutions in China held on May 31 which voted that the Trustees be asked to appoint two representatives upon a committee who should confer with representatives from the field as to the best means of setting up a co-operative board for the five union universities of Peking, Shantung, Nanking, Fukien and West China. According to the action of this body, it was

VOTED: That the Chairman of the Executive Committee and the Secretary of the Trustees represent the Trustees upon this Committee.

The Secretary presented a letter from Mr. Frank A. Foster, reporting the opportunities for securing machinery for a Department of Mechanical Engineering and estimating the first year's cost, assuming that machinery can be secured gratis, at \$12,000 to \$15,000.

VOTED: That the Secretary be instructed to write to Mr. Foster, informing him of the belief of the Trustees in the importance of practical education in China, and our general sympathy with the idea of starting a Department of Mechanical Engineering in the University; but stating that we find ourselves unable, in view of the results of the recent financial campaigns, to assume the prospective expense of such an expensive department as a department of mechanical engineering must necessarily be; and that we should heartily approve any program of the Government or of American manufacturers who, convinced of the importance of bringing about such relations, would propose to associate American industrial interests with China in some such manner as France is doing; that the University would be ready to cooperate most heartily in studying and working out such a program, and would welcome assistance in establishing such a department, but that at the present time it can undertake no financial obligations for such a department, nor can it now commit itself to such obligations for the future; but that when Mr. Foster is in this city we shall be very glad to confer with him.

VOTED: That Mr. Luce's allowance be increased \$25.00 a month, beginning with the month of June.

The meeting adjourned at 4:45 P.M.

Eric M. North

Eric M. North,

Secretary.

MINUTES OF A MEETING OF THE TRUSTEES OF PEKING UNIVERSITY

July 16, 1920.

150 Fifth Avenue, New York.

Trustees Present.

James L. Barton
Edward Lincoln Smith
Arthur Perry
Luther B. Wilson
Frank Mason North
Eric M. North

Guests

Robert E. Speer, representing
Arthur J. Brown
George L. Davis
Henry W. Luce
W. Reginald Wheeler,
Secretary of the University.

The meeting was called to order at 10 A.M., Bishop Wilson presiding.

Prayer was offered by Dr. Smith.

Regrets for necessary absence were received from Dr. Kelley and Mr. Willoughby.

The Minutes of the last Meeting, having been sent out, were approved without reading.

VOTED: That Dr. Speer be recognized as a representative of the Presbyterian Board on the Board of Trustees at this meeting.

The budget as it had been received from Peking was presented to the Trustees. Mr. Wheeler submitted a digest of the budget with certain revisions, which he had prepared with the assistance of Dr. Smith, Dr. Luce and Mr. Gleysteen, explaining the changes and corrections which were recommended. The following actions were taken:

VOTED: That in considering the budget the items referring to the Women's College be omitted; and that the question of the financial responsibility for the Women's College be referred to the Women's Committee of the Board of Trustees and to the various Women's Boards related to the College.

VOTED: That the budget item for hygiene be reduced to \$700 and that the library item be made \$1300.

VOTED: That the revised budget as presented by Mr. Wheeler and amended by vote of the Trustees be approved and adopted, and that a cablegram be sent to the Managers concerning the item under general budget, line 12, authorizing the expenditure of \$20,000 Mex. during the year on that item. (current expenses other than foreign staff salaries). (See Document A.)

VOTED: That the Managers be directed in submitting a complete statement of the receipts and expenditures of the University on the University budget to present a supplementary statement as to the relation between the local income and expense for students' board.

VOTED: That owing to the present financial condition of the University the Trustees cannot assume further responsibility for the Bureau of Industry and the support of Mr. Bailie than is indicated in the action of the Executive Committee on May 14; that the Trustees earnestly hope that Mr. Bailie can continue his relations to the University until the necessary resources can be found; but that if in the meantime other opportunities for service are open to him, he should feel free to accept them.

VOTED: That the Trustees do not see their way clear to accepting the suggestion of the Managers that Mrs. Ogilvie be made a member of the staff of the University, and that the question of her future work be referred to the Presbyterian Board.

VOTED: That the matter of arranging the cancellation of the loan now held by the Bank on the underwriting of the Boards for the sum of \$25,000 be left in the hands of the Executive Committee.

VOTED: That the Trustees endorse the action of the Executive Committee requiring the Managers to cable in advance of all drafts, and that the Trustees request the Managers to draw all drafts "on three days sight" and not "on sight".

VOTED: That as there are no funds in sight for the support of the Bureau of Industry, we are not able to make any commitment for the salary of Mr. Bocker; but that we should be glad to have him meet with the Trustees next fall, and will pay his expenses to New York for this purpose, reserving decision concerning his relation to the University until then.

VOTED: That in reference to the proposal presented by the Managers for a Swiss teacher of European languages, the Trustees would welcome the cooperation of the Swiss students, but that they cannot provide the support for such an instructor and that a cablegram be sent to the Managers conveying this decision.

VOTED: That we approve the appointment of Gardner Tewksbury to the University, provided that he be accepted by the American Board; and that he be asked to make immediate application to the Board.

VOTED: That the amount for the salary of President Stuart and the incidental fund as stated in the budget be approved.

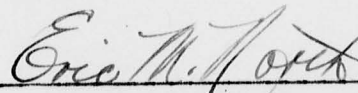
VOTED: That the statement made by Mr. Wheeler concerning the development of the idea of a centralized base in America for the universities in China be received as a vote of progress; and that it is the judgment of this body that the universities which should thus join in the setting up of a single promotional base are the five union universities of Peking, Shantung, Nanking, Fukien and West China.

VOTED: That the Trustees recognize that action should be taken as promptly as possible in the matter of securing a permanent secretary for the University; and in order to facilitate the necessary arrangements, authorize the Chairman of the Executive Committee, the Secretary, and the Secretary of the University to act in this connection.

VOTED: That in accepting Dr. Eric M. North's resignation as Executive Secretary of the Trustees, to continue as Recording Secretary, the Trustees desire to express their warm appreciation of his faithful and efficient service to the University, and of the valuable contribution he has made during the past year towards its development.

The question of the advisability of President Stuart's coming to America for a short period next fall in order to meet the Trustees, study the present financial situation and plan for the future development of the University was discussed; and the consensus of opinion was that this would be desirable provided that the situation in regard to the purchase of land in Peking did not demand his presence there.

The meeting adjourned at two P.M.



Eric M. North,

Secretary

REVISED BUDGET APPROVED BY THE TRUSTEES
July 16, 1920.DOCUMENT A.

PEKING UNIVERSITY -- GENERAL BUDGET.

July 1, 1920 - June 30, 1921

Local Currency

Local Income:

Board	\$2160.
Athletics	120.
Incidental fees	280.
Medical fees	100.
Room rents	370.
Tuition	770.
Rent income	6000.
Mission Scholarships	4900.
Sundries	100.
	<u>\$14,800.</u>

Appropriations

Methodist Board	\$6000.
American Board	6000.
Presbyterian Board	6000.
London M.S.	2000.
	<u>\$20,000.</u>

Total Income Exclu-
sive of Salaries, \$34,800.

Expenditures:Local Running Expenses.

Board	\$4800.
Athletics	650.
Laboratory Upkeep	1500.
Furniture and Furnishings	300.
Heat	2700.
Insurance	500.
Janitor's Supplies	100.
Library	1300.
Light	800.
Hygiene	700.
Office Equipment	500.
Postage, Stationery, Cables,	500.
Printing & Publicity	1000.
President's Incidentals	1000.
Rent-Teachers' Houses	1000.
Repairs University Bldgs.	800.
Repairs Ten Residences	1000.
Salaries Chinese Teachers	13439.
Traveling	500.
Servants' Wages	656.
Sundries	500.
Water Tax	300.
Y.M.C.A. Students' Grant	200.
Total	<u>\$34,745.</u>

Total Income,	\$34,800.00
Expenditures,	<u>34,745.00</u>
Balance	\$55.00

Total Local Expenses,	\$34,745.00
Less Local Income,	<u>14,800.00</u>
Required from Trustees for General Budget,	\$19,945.00

14. REQUIRED FROM TRUSTEES FOR PRESENT FOREIGN STAFF.

	Salary	Children	Rent	TOTAL
President J. L. Stuart,	\$3,200.	400	\$1,200	\$4800.
Miss Konantz,	1,800.			1800.
Miss Hague,	1,800.	Travel \$550.		2350.
Mr. Seoul Moon,	480.			480.
TOTAL				\$9430.

18. REQUIRED FROM TRUSTEES FOR PROPERTY

Improvements of present buildings,	6000.
ESTIMATED DEFICIT 1919-1920,	6000.
TOTAL REQUIRED FROM TRUSTEES	\$21430.

ADDITIONAL STAFF REQUIRED

One man from each Board

SUMMARIZED BUDGET.

July 1, 1920 - June 30, 1921.

Local CurrencyReceipts

Local Income
Board Appropriations, 20,000.

Expenditures

Local Expenses \$34,745.

Salaries paid by Boards:

American Board	\$10,518.	Salaries 3 Teachers	10,518.
Methodist "	24,449.	" 6 "	24,449.
Presbyterian "	15,820.	" 6 "	15,820.
London M.S.	11,305.	" 4 "	11,305.
	62,092.	Present Staff Unprovided for,	9,430.
TOTALS	Receipts \$96,892.		\$106,267.

Estimated deficit
1919-1920 6,000.

To be raised. 21,375. Property Improvements 6,000.
\$118,267
(\$119,367)

(NOTE: This budget does not show \$1100 Mex. item
for fourth teacher later advanced by American
Board; nor \$5,540 gold for office and campaign
expenses in America. W.R.W.)

PEKING UNIVERSITY - ESTIMATED BUDGET
July 1, 1920 - June 30, 1921

Expected Income

Item	Womens Arts	Mens Arts	Theol School	Univ. General	Total
No. of Students	2 90	3 100	4 16	5 -	6 206

	Local	Currency	Dollars		
1 Athletics	-	100	20		120
2 Board	1650	2000	160	-	3810
3 Incidental Fees	-	200	80	-	280
4 Medical "	-	100	-	-	100
5 Music	600	-	-	-	600
6 Room Rents	570	300	70	-	940
7 Sundries	-	100	-	-	100
8 Tuition	1800	700	70	-	2570
9 Rent income	-	5000	1000	-	6000
10 Mission Scholarships	-	4000	900	-	4900
11 Total Local income	4620	12500	2300	-	19420
12 Required from Trustees for General Budget	4000	17165a	4300a	5558	31025
13 Total " "	8620	29665	6300	5558	50443
14 Required from Trustees for Present Fgn Staff	-	11780	4000	15100	30880
15 for Addnl " "	19250	23750	8200	5950	57150
16 Total	27870	65195	18800	26608	138473
17 Present Foreign Staff under Mission Budgets					
American Board Mission	7288	8372	2146	-	17806
London Missionary Soc.	-	6610	2810	1885	11305
Methodist Episcopal Mis.	1300	17139	3470	3840	25749
Presbyterian Mission	2260	9320	-	6700	18280
Y.M.C.A. et al	-	2000	-	-	2000
Total	38718	108636	27226	39033	213613
18 Required from Trustees for Property			6375		6375
Grand Total					219988

a Arbitrary division.

Estimated Expenditure - Local Currency Dollars

Items 1	Womens Arts 2	Mens Arts 3	Theol. School 4	Univ. General 5	Total 6	Details see 7
Athletics			1000	-	1000	Sheet 6
Board	1650	4000	800	-	6450	
Laboratory upkeep	400		3000	-	3400	
Extension dept.	-		-	200	200	
Furniture & Furnishings	300		300x	-	600 x	" 6
Heat	420		2700	-	3120	
Insurance	-		500	-	500	
Industrial Service Bureau	-		-	1928	1928	
Janitors Supplies	30		100	-	130	
Library	200		2000	-	2200	
Lighting	150		800	-	950	
Hygiene	30		1400 x	-	1430 x	" 7
Music	600		300	-	900	
Office Equipment and Supplies	25		700x	-	725 x	" 6
Postage, Sta. & Cables	25		600	-	625	
Presidents Incidentals	-		-	1500	1500	
Printing and Publicity	250		1000	-	1250	
Rent Teachers houses	-		1000	-	1000	
Repairs Univ. Bldgs.	470		800	-	1270	
" Ten Residences	-		1000	-	1000	
Salaries, Chinese	3500	7739x	4770x	930x	16939 x	" 6
Sundries	150		500	-	650	
Traveling	20		-	1000	1020	
Wages	400	600	156	-	1156	
Water Tax	-		300	-	300	
Y.M.C.A. Students Grant	-		200	-	200	
Total General Budget	8620		36265	5558	50443	
Present Fgn Staff	10848	55221	12426	27525	106020	Sheets 3,4
Addnl. " "						
Required	19250	23750	8200	5950	57150	Sheet 5
Total	38718		135862	39033	213613	
Property Alterations and Permanent Equip.	-		6375	-	6375	" 8
Grand Total					219988	

SCHEDULE of Salaries and Allowances - Local Currency Dollars
 Salary.Child.Teach.Health.House.Busi-.

Name	ren	er	Med'l	Rep'rs	ness	Indiv.	Totals by
							Agency Totals Boards
WOMENS COLLEGE							
A.B.M.							
Mrs. Frame	1100	242	100	40	-	24	1506
Dr.L.Miner	1100	-	100	40	50	24	1314
Miss Dickinson	1100	-	100	40	50	24	1314
Miss Lane	1100	-	150	40	50	24	1364
Miss Boynton	1100	-	-	40	-	-	1140
Furlough Travel		G\$350. @ 1					350
Outfit Allowance		" 250." 1					250 7288.
M.E.M.							
Miss Stahl	1300						1300 1300
P.M.							
Mrs. Hall	1440	800				20	2260 2260
Total Womens College							10848
Mens College							
A.B.M.							
H.S.Galt	2420	1994	Extras	490.			4904
L.C.Porter	2420	600	"	448			3468 8372
L.M.S.							
G.R.Barbour	2400		Outcoming	G\$800 @ 1			3200
J.B.Tayler	2400	600	240	120	50		3410 6610
M.E.M.							
W.W.Davis	3000	700			50	21	3771
J.McG.Gibb	2633	1600			25	10	4368
Outcoming Gibb					G\$2400 @ 1		2400
T.E.Breece	2800	200					3000
R.J.Dobson	3000	600					3600 17139
P.M.							
C.H.Corbett	2880	1100					3980
S.M.Gordon	2520						2520
L.E.Wolferz	2520	300					2820 9320
University Budget							
Miss Konantz	1800						1800
Mr.Seoul Moom	480						480
Mr.Larsen	750		Three months				750
Miss Heideman	750		Seven months				750
Outcoming "					G\$400 @ 1		400
Prof.Vincent	3000		Outcoming	G\$800 " 1			3800
F.A.Foster	3000		"	G\$800 " 1			3800 11780
Y.M.C.A et al							
J.S.Burgess	2/5 1540	160	48	96	80	76	2000 2000
Total Mens College							55221

SCHEDULE of Salaries and Allowances concluded

Salary. Child. Teach. Health. House. Busi-. Indiv. Totals by
 Name ren er Med'l Reprs ness Totals Boards
 Agency

SCHOOL OF THEOL.

A.B.M.

G.D. Wilder 2/3 1612 400 120 14 2146 2146

L.M.S.

R.K. Evans 2400 240 120 50 2810 2810

M.E.M.

W.T. Hobart 1/2 3400 50 20 3470 3470

G.T. Candlin 1/2

University Budget

Dr. Oldham 3000 Outcoming G\$1000. @ 1 4000 4000

Total

School of Theol. 12426

UNIVERSITY

A.B.M.

L.M.S.

J.E. Stuckey 1/2 1200 480 120 60 25 1885 1885

M.E.M.

H.E. King 3200 400 240 3840 3840

P.M.

H.W. Luce 3000 500 3500

W.R. Wheeler 3000 200 3200 6700

University Budget

J.L. Stuart 3200 400 Rent 1200. 4800

L.M. Bocker 2800 240 " 600 3640

Outcoming Bocker G\$800 @ 1 800

Mrs. Ogilvie 1440 600 20 2060

Jos. Bailie 3400 3400

Outcoming Bailie G\$400 " 1 400 15100

Total University

27525

Additional Foreign Staff Required -- Local Currency Dollars

Approximately in the order of urgency.

Department	Subject	@2 Salary	@1 Out- Coming	@1 Outfit	Total
WOMENS COLLEGE					
1	" Chemistry Miss J.E.Paine	1100	400	250	1750
2	" English	1100	400	250	1750
3	" Religious Education	1100	400	250	1750
4	" Household Economics	1100	400	250	1750
5	" Hygiene and Physical Training	1100	400	250	1750
6	" Mathematics and Astronomy	1100	400	250	1750
7	Education practical	1100	400	250	1750
8	European Languages	1100	400	250	1750
9	Vocal Music and Violin	1100	400	250	1750
10	History and Political Science	1100	400	250	1750
11	Arts and Crafts	1100	400	250	1750
	Total				19250

Mens College					
1	"Physical Director	1800	400	250	2450
2	"History	2800	800	500	4100
3	English Assistant	1800	400	250	2450
4	European Languages Note 1.	1800	400	250	2450
5	Education	2800	800	500	4100
6	Music, Orchestra Leader	2800	800	500	4100
7	Applied Chemistry	2800	800	500	4100
	Total				23750

SCHOOL OF THEOLOGY					
1	General Theology	2800	800	500	4100
2	Religious Education	2800	800	500	4100
	Total				8200

UNIVERSITY					
1	Assistant Treasurer, Man or Woman,	1800	400	250	2450
2	Stenographers, Two, Women	2200	800	500	3500
	Total				5950

" needed in 1920

Note 1. If a Swiss gentleman can be secured, as may be possible, item No. 8 under Womens College is to be omitted.

DETAILS

Athletics:			
Surfacing Football Field and track		200	
Instructor Chinese boxing		360	
Equipment and contests		<u>440</u>	1000.
Office Equipment and Supplies:			
Furniture		50	
Supplies		200	
Equipment, Two typewriters		160	
Two "Ditto" Duplicating Devices		200	
Sundries		<u>90</u>	700.
Furniture and Furnishings:			
Pictures in Assembly Hall		150	
Presidents Office		125	
Sundry		<u>25</u>	300.
Salaries-Chinese			
Office; H.H.Chuan, Asst.Registrar @ 55		660	
Liu Typist 30		<u>270</u>	930.
Instruction:			
Mens Arts;			
Prof.Chen Che Pu, Chinese @125		1500	
" Chen Tsai Hsin, Math. 150		1800	
Chen Chih Ching, Chinese 45		540	
Li Ching Hsien, Educational Scholarship,		300	
Liu Ang, Chinese 75		900	
Tsai Ching Pan, Chemistry 50		600	
Wang Tsan Ching, " 30		360	
Wang Pu, Chinese Lecturer 12		144	
Wu Jung Po, Chinese		275	
Yang Chin'Ching, Physics 60		720	
Laboratory Technicians Two 25		<u>600</u>	7739.
Theological;			
J.F.Li 150		1800	
T.T.Liu 150		1800	
Mr.Chang, Instructor Chinese		<u>1170</u>	4770

Hygiene - Mens College.

Laboratory equipment,	Total,	\$616.33
Dispensary and Infirmary,	"	360.40
Infirmary Furniture,	"	<u>423.27</u>
Total Estimate		\$1400.00

Estimates from Committee on Grounds and Buildings

Arts and Science Court

Office enlargement,			
President's office	2 Chien	300	
Dean's	1 "	150	
Faculty room		150	
Y.M.C.A. Social room		300	
Assembly Hall decorations		<u>100</u>	1000.

University Court

Rebuilding section of buildings			
West of laboratories for Library,			
Assembly Hall and Class rooms		2200	
Installation of Steam Heating plant		1500	
Cost of installation only			
Furniture			
Library tables and chairs	150		
Bookcases	<u>100</u>	250	
Classrooms, Tables and chairs		225	
Assembly Hall, seats for 150		<u>300</u>	4475

Dormitory Court

Dispensary and infirmary		900
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Total 6375

MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE OF THE
TRUSTEES OF PEKING UNIVERSITY
September 22, 1920.

The Executive Committee of the Trustees of Peking University met in the Assembly Room of the Presbyterian Board, 156 Fifth Avenue, Wednesday, September 22nd at 2:30 p.m. The meeting was called to order by the Chairman of the Committee, Edward Lincoln Smith, and prayer was offered by Eric M. North. Those present were:

American Board
Edward Lincoln Smith

Methodist Episcopal Board
Eric M. North

Presbyterian Board
Arthur J. Brown
George T. Scott

London Missionary Society
Richard Roberts

Officers of the University
Henry W. Luce
W. Reginald Wheeler

In the absence of Dr. Merrill, Mr. Scott was invited to sit with the Committee.

The Minutes of the meeting of the Committee on June 16, having been sent out, were approved without reading.

VOTED: To ratify the election of the following members of the Board of Managers.

Hon. Charles R. Crane, to succeed Dr. Paul S. Reinsch and to serve until 1921;
Rev. T. A. Scott, to succeed himself and to serve until 1924;
Dr. Li Tien Lu, to succeed himself and to serve until 1924;
Senator Ye Tsung Tsur, to succeed Dr. C.C. Wang, and to serve until 1924.

VOTED: To approve of the decision of the Board of Managers to open a Yu K'o for men in the autumn of 1921.

VOTED: To approve of the granting by the Board of Managers of the degree of Bachelor of Arts and Bachelor of Divinity to the following men, recommended by the Faculty of the College of Arts and Sciences and the Faculty of the School of Theology; and that the Secretary be requested to make such notification to the Regents of the University of the State of New York as may be necessary:

(B.A.Degree)

(B.A.Degree)

(B.D.Degree)

Chang Ching Ming
Chang Hsi San
Chang Hung Chun
Chao Kuei Ch'ang
Hsu Ti Shan
Hu Li Yu
Jen Huai Te
Liu I Hsin

Liu Yu Ch'uan
Liu Tsung Hsi
Tai Wen Chai
Wang Kuo Chu
Wang Yung Hsu
Yang Wen Chou
Yen Hung Pin
Yu Chen Chou

Li Chi Min
Li Lin Sheng
Tsui Hsien Hsiang
Wang Hsiang I
Wang Yueh T'ing
Wen Nan Tou

VOTED: In response to the request of the Board of Managers for a statement of the policy of the Trustees in the matter of providing residences for new teachers while the University is in its present temporary quarters, that the Secretary be instructed to reply that the Trustees recognize that they are responsible for providing residences for teachers; but that in view of the fact that all arrangements at present must be temporary, they cannot establish any fixed method of procedure but must deal with individual cases as they arise; and that the Board of Managers be instructed to report to the Secretary in greater detail on the situation, letting him know which teachers will have to be provided for in the near future.

VOTED: That the Managers be authorized to invite Mr. Lewis Hodous to join the staff of Peking University on the completion of his present contract with the Kennedy School of Missions at Hartford, it being understood that the contract will terminate in two years.

Mr. O. J. Morris, who has charge of the books of the Trustees, presented a statement of the property and current accounts for August 31st, 1920.

VOTED: That the fiscal year of the Trustees shall close December 31st, and that a supplementary report for the first quarter be prepared for the Annual Meeting in April.

Dr. Smith reported that the four months loan of \$25,000 granted to the Trustees by the Irving National Bank, due on September 21st, had been met by cash advances from the three Boards, the American Board paying \$10,000 (this amount to be credited against their unpaid capital account of \$10,500 on the original capital assessment), the Presbyterian Board paying \$8000 out of the unused \$10,000 of their original capital share already appropriated, and the Methodist Board advancing \$8000.

VOTED: That the Board of Managers be authorized and instructed to sell as soon as practicable such land as is not needed for the purposes of the University in its present temporary quarters and can be sold without loss, the Methodist Board to be given an opportunity to exercise their option in case they wish to purchase; it being understood that the proceeds of such sales are to be reported to the Trustees, to be maintained on the property account.

Mr. Wheeler reported on actions taken by the Committee on securing a Permanent Executive Secretary and reviewed the possible candidates for the position, stating that any further suggestions or nominations for the position from the Trustees would be most welcome.

VOTED: That the payment of \$800 to Mr. Gordon be authorized, since by the arrangement with the Farming and Stock-raising Corporation Mr. Gordon is allowed to draw from the Trustees amounts which have been deposited with the Board of Managers at Peking. In this instance a cable was received on September 21st from Mr. Krause stating that Mr. Gordon was authorized to draw the above amount.

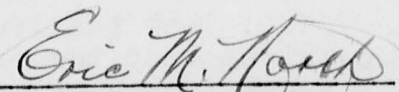
VOTED: That the expenses of Mr. Baillie's trip already completed from California to New York and back to California be paid, but that he be informed that the University cannot be responsible for any further expenses he may incur; and that the Secretary be asked to take up the case of Mr. Baillie with the Executive Council of the Presbyterian Board.

VOTED: That Dr. Smith and Mr. Wheeler be given authority to act in regard to the appointment of Mr. De Vargas, who has been recommended by the Managers for a temporary appointment to the Faculty.

Dr. Luce conveyed to the Executive Committee information received in letters from President Stuart in regard to his search for the new site for the University, reporting that a new tract of land had been found and that negotiations were now being carried on in relation to it.

At their meeting on July 16th the Trustees discussed the question of the advisability of President Stuart's coming to America for a short period this fall in order to meet the Trustees, study the present financial situation and plan for the future development of the University. The consensus of opinion was that this would be desirable, provided that the situation in regard to the purchase of land in Peking did not demand his presence there. This was conveyed to President Stuart by letter, and on September 8th a cablegram was received from him saying that if the site could be secured he would leave for America on September 25th. However, because of the change in the situation since July 16th, after consultation with the officers of the Executive Committee, Dr. Stuart was asked to defer his trip.

The meeting adjourned at 4:45 P.M.


Eric M. North

Secretary

MINUTES OF A MEETING OF THE TRUSTEES OF PEKING UNIVERSITY
October 28, 1920
150 Fifth Avenue, New York

A meeting of the Trustees of Peking University was held in the Board Room of the Methodist Board, 150 Fifth Avenue, New York at ten o'clock on Thursday, October 28th, 1920. Those present were:

American Board
Arthur Perry

Presbyterian Board
Arthur J. Brown
George T. Scott
William P. Merrill

Methodist Board
Eric M. North
Frank Mason North
Luther B. Wilson

Guests
Robert L. Dickinson
Joseph Bailie
Frank A. Foster
William P. Schell

Officers of the University
Henry W. Luce
W. Reginald Wheeler

The President of the Board of Trustees, Luther B. Wilson, presided.

Prayer was offered by Frank Mason North.

The Minutes of the previous meeting were approved as already sent out.

Excuses for absence were received from the following:
Mrs. Geo. M. Clark, James L. Barton, William V. Kelly, Edward C. Moore, John L. Severance, Edward Lincoln Smith, W. C. Willoughby.

Mr. Wheeler and Dr. Luce laid before the Trustees the question of the new proposed site near Haidien, as presented in letters and cables from President Stuart. Dr. Dickinson was introduced, and explained the location of the site by a map which he had prepared, showing the city of Peking and the adjacent country as related to the proposed site. A vote of thanks was given to Dr. Dickinson. The advantages and disadvantages of the location were discussed, and the conclusion finally reached that the judgment of the Manager must be relied upon in such a decision. After consideration of the financial situation and plans for meeting the cost of the property, the following action was taken:

VOTED: That the Trustees approve of purchasing the land near Haidien; that the Secretary be authorized to send a cablegram to the Managers conveying their approval, but asking them to endeavor to secure a lower price for the property, and to ask an extension of the option, which is understood to expire on October 31st; and that the Secretary be authorized to cable to Dr. Stuart confidentially that if such delay would mean the loss of the land, he would be authorized to proceed with the purchase.

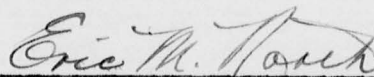
Plans and methods for securing funds for the permanent plant and equipment of the University were considered. Mr. Schell was introduced, and spoke to the Trustees in this connection. Mr. Wheeler laid before the Trustees a proposed plan and estimate for raising one million dollars for the University submitted by the firm of Tamblyn & Brown. The following action was taken:

VOTED: That action on this matter be deferred until a later meeting of the Trustees, which the Secretary is authorized to call as soon as possible; and that the Secretary be requested to make special efforts to secure full attendance at this meeting, when final decision on the campaign for the University will be made.

VOTED: That in the absence of Dr. Smith, Mr. Wheeler be asked to represent the Trustees with Dr. Eric M. North at a meeting of representatives of the five union universities in China on the afternoon of October 28th; and that the Trustees express themselves in favor of adopting methods by which the handling of the routine business and administrative details of the five universities can be combined, with the understanding that any plan which the Committee may recommend be referred back to them for their approval.

Mr. Foster was introduced to the Trustees, and spoke to them of the great need in China for the development of vocational and economic education. Dr. North expressed to Mr. Foster on behalf of the Trustees their appreciation of his presence and interest in the University.

The meeting adjourned at one o'clock.



Eric M. North

Secretary

MINUTES OF A MEETING OF THE TRUSTEES OF PEKING UNIVERSITY
November 8, 1920.

A meeting of the Trustees of Peking University was held in the Board Room of the Methodist Board, 150 Fifth Avenue, New York, at ten o'clock on Monday, November 8, 1920. Those present were:

American Board
James L. Barton
Arthur Perry
Edward Lincoln Smith

Methodist Board
Frank Mason North
Eric M. North

Guests
R. L. Dickinson
Ralph Ward

Presbyterian Board
Arthur J. Brown
George T. Scott

Officers of the University
Henry W. Luce
W. Reginald Wheeler

The Vice-President of the Board of Trustees, Arthur Perry, presided.

Prayer was offered by Edward Lincoln Smith.

Excuses were received from William V. Kelley, William P. Merrill, Edward C. Moore and Richard Roberts.

The minutes of the meeting on October 28 were read and approved.

Mr. Wheeler reported the following action taken by the Prudential Committee of the American Board on November 2nd, 1920:

"On January 20, 1920, the Prudential Committee voted (No. 6584) to underwrite the purchase of a particular site for Peking University to the amount of one-third of \$100,000 Mexican. That site was not secured, but a new 80 acre plot has been unanimously agreed upon by the University Directors at Peking and an option has been secured for \$80,000 Mexican. Because of these altered circumstances the Prudential Committee reaffirms Vote No. 6584, but with the substitution of \$80,000 Mexican in the place of \$100,000 therein written, and all to be applicable to the purchase of the site under consideration or to any other site of equal value and availability upon which the Peking Board of Managers may agree."

"It was also voted that the Trustees of Peking University be requested to record their acceptance of these terms and to provide the American Board with a copy of the same."

The following actions were taken by the Trustees:

VOTED: That we accept the action of the Prudential Committee taken on November 2nd, by which \$80,000 Mexican is substituted for \$100,000 Mexican in their action taken on January 20, 1920 (No. 6584), and that notification of our acceptance be sent to them as requested.

VOTED: That a cable be sent authorizing the Managers to expend not to exceed \$80,000 Mexican for land at Haidien; and that the Treasurer and the Secretary of the University be authorized to negotiate on the basis of the underwritings of the three Boards a series of loans as needed up to \$80,000 Mexican.

The Secretary reported the following action taken by the Prudential Committee of the American Board:

"In accordance with the request of the Board of Managers of Peking University, forwarded through President Stuart, it was voted to transfer the authorization of a single man's salary as term tutor in the University from Mr. Gardner Tewksbury to Mr. De Vargas, for one year, the University having been able to secure Mr. De Vargas's services for that time in the English and History Departments, Mr. Tewksbury being unable to accept the proposed post."

The following actions were taken:

VOTED: That a Campaign Committee of six members be established with power to direct and supervise the campaign for securing funds for the permanent plant and equipment of the University, and that the members of this Committee be the Chairman of the Executive Committee, the Secretary, the Vice-President and Secretary of the University, and two other members of the Board of Trustees.

VOTED: That the plan of appointing an Executive Secretary who shall take charge of the campaign for the University and shall follow it up and take charge of the University office after the campaign is completed be approved in general; and that the choice and appointment of this Secretary be referred to the Campaign Committee with power.

VOTED: That the Campaign Committee be authorized to represent the Trustees in determining to what extent Peking University should cooperate with the four other union universities in China in setting up a common office and employing a secretary-treasurer.

VOTED: That the membership of the Advisory Council be referred to the Campaign Committee with power.

VOTED: That Mr. Ralph Ward and Mr. William P. Schell be elected to the vacancies in the co-opted membership of the Trustees, and that they be appointed members of the Campaign Committee.

VOTED: That a committee composed of the Chairman of the Executive Committee, the Secretary, the Vice-President and Secretary of the University be appointed to take up the question of the reorganization of the Board of Trustees, the nomination of the new members and possible changes in the Constitution, reporting their recommendations to the Trustees at their next meeting.

The following revised basis of cooperation in Yenching College prepared by the Yenching College Committee, was presented to the Trustees:

Basis of Cooperation for Boards interested in

Yenching College

We recommend as the basis for fully cooperating boards:

- (a) Salaries, allowances, etc., of three teachers.
- (b) Contribution of \$2000 annually toward current expenses.
- (c) Initial gift toward plant and equipment of \$100,000.

Boards thus cooperating should be represented on the Yenching College Committee by two members.

Boards cooperating to the extent of five or more teachers, (salaries, allowances, etc.) and \$5000 Mex. annually toward current expenses should be entitled to an additional representative on the Committee.

Boards or colleges contributing the salary and allowance of at least one teacher and not less than \$1000 Mex. per year should be represented on the Committee by an affiliated member.

The Presbyterian Board at its meeting on October 18th, 1920, took favorable action upon this proposal as follows:

"It was voted that the Board accept the proposed basis of full cooperation in Yenching College, Peking, and undertake to achieve this progressively as follows: (a) to increase the Board's annual appropriation for current expenses to \$1500 gold (at the rate of \$2. Mex. to \$1. gold) beginning April 1, 1921, and to \$2000 gold beginning April 1, 1922; (b) to send to the Field a second missionary teacher in 1921 and a third missionary teacher in 1922; and (c) to endeavor to appropriate by April 1st, 1924, the full capital sum of \$100,000 for property with the hope of making some property funds available each year; the funds to carry out this program are expected from the Woman's Board of Foreign Missions."

The Trustees took the following action:

VOTED: That we approve the revised basis of cooperation for Boards interested in Yenching College; that we accept the action of the Presbyterian Board and that a message of appreciation be sent to them.

Note: By this action of the Presbyterian Board the basis of affiliation of the North China Women's College with Peking University, approved by the Trustees on December 2, 1919, and ratified by the Executive Committee on December 31, 1919, becomes operative.

VOTED: That Mr. Sidney B. Gamble and Mr. Donald Tewksbury be invited to join the Faculty, the former in the Department of Sociology and the latter in that of Education, their appointments to be confirmed as soon as means are supplied for their support.

VOTED: That Dr. Stuart be requested to delay his coming to America for the immediate present, but that he plan to return sometime during 1921 at the request of the Campaign Committee.

VOTED: That we recommend to the Yenching College Committee the appointment of Miss Josephine Sailer to the faculty of Yenching, and that Mrs. Frame be asked to take this up with the Committee and Miss Sailer.

VOTED: That the Secretary of the University be authorized to take up with Mr. Elliot Speer the possibility of his accepting a short term appointment to the Faculty.

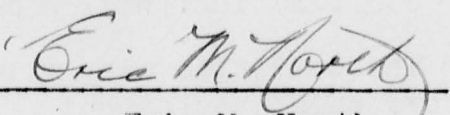
VOTED: That the Campaign Committee be requested to take under careful consideration the work of Mr. Bailie in order that it may be harmonized with the program of the University.

Mr. Wheeler reported to the Trustees that Mr. Bailie had been working to establish a model knitting unit in connection with the University; that Mr. Bailie had secured promises from the firm of Scott & Williams and other firms engaged in manufacturing the necessary machinery for sufficient machines to enable him to do this, but that before Scott & Williams delivered the machines to the University they desired a statement from the Trustees to the effect that proper housing would be provided for them and that a proper Chinese or other person would be provided to go into their plant to learn to repair and run the machinery. The Trustees took the following action:

VOTED: That the matter of the development of the knitting enterprise in connection with the University be referred to the President and the Board of Managers; and that they be reminded of the action taken on May 14 concerning industrial plants which may be related to the University, and the present status of the University's funds.

VOTED: That the approval of the papers of Mr. M. V. Schlaegel, candidate for appointment to the Agricultural Experiment Station as veterinarian, be referred to the Executive Officers of the Trustees.

The meeting adjourned at half past twelve.


Eric M. North
Secretary

MEETING OF THE CAMPAIGN COMMITTEE AND THE COMMITTEE ON THE
REORGANIZATION OF THE BOARD OF TRUSTEES OF
PEKING UNIVERSITY

December 15, 1920.

A combined meeting of the Campaign Committee of the Trustees of Peking University and the Committee to consider the reorganization of the Board of Trustees was held on December 15, 1920, in the office of Mr. Schell, 156 Fifth Avenue. The members of the Committees present were:

Eric M. North,
Edward Lincoln Smith,
William P. Schell,

Henry W. Luce,
W. R. Wheeler

The three chief matters before the meeting were: first, decision concerning the General Secretary; second, the necessity of providing for meeting the loans for the new land which will be due in the Spring; and third, discussion concerning the revision of the Board of Trustees. The decisions reached were as follows:

1. Although the Campaign Committee had been given power by the Trustees to make the final decision concerning the General Secretary, it was decided to call a special meeting of the Executive Committee for Saturday, December 18th, at eleven o'clock, in Room 813, 156 Fifth Avenue, at which the final decision will be made. The following telegram had been received from Dr. Crowther:

"I am not convinced that I would be justified in entering into arrangement which would permanently remove me from pastorate unless it were for Africa. However, China appeals to me increasingly, and I am willing to accept call as General Secretary for Peking University for such period as may prove mutually satisfactory at salary of six thousand dollars annually and expenses when in field. Would hope to visit China at early date and British constituency possibly on return voyage. Can leave here for New York December thirtieth and begin studying question immediately. Brief rest in vicinity of New York advisable to gather strength for task. Wire me if above is satisfactory and if announcement may be released.

J. E. Crowther."

The Committee replied by wire as follows:

"Greatly gratified by your telegram. Are calling special meeting Executive Committee Saturday morning for confirmation. Will wire you conclusively thereafter."

The Committee also wired Dr. Barton asking if he would approve this appointment.

2. Various means were discussed of raising the money to meet the loans for the land from all possible sources, including the individual efforts of Mr. Wheeler and Mr. Luce and possible advances from the New Era, Centenary and Congregational World Movement. It was suggested that the responsibility for approaching these three organizations be placed respectively on Mr. Schell, Mr. Ward and Dr. Smith.

The statement was made, however, that these last-named sources must not be depended upon for the money to meet the loans, as it is very doubtful what sums, if any at all, can be realized from them. It was also stated that the Treasurers of the various Boards should be warned that possibly they may have to be called upon when the loans are due.

3. The revision of the Board of Trustees was discussed, but final decision was reserved until a later meeting.

Dr. Arthur J. Brown was called into the meeting, and reported on an interview that he, with Dr. Frank Mason North and Dr. Luce, had with Dr. Vincent and Dr. Houghton of the China Medical Board, stating that the Board wished more specific information on certain points which he enumerated. Dr. Smith, Dr. Eric M. North and Dr. Luce were appointed a committee to draft a preliminary statement covering these points.

Eric M. North

Eric M. North

Secretary

MINUTES OF A MEETING OF THE EXECUTIVE AND CAMPAIGN COMMITTEES
OF THE TRUSTEES OF PEKING UNIVERSITY.
December 18, 1920.

156 Fifth Avenue, New York City.

The meeting was called to order by the Chairman of the Executive Committee, Edward Lincoln Smith.

Prayer was offered by William P. Schell.

Those present were:

Edward Lincoln Smith,	William P. Schell,
E. M. McBrier,	Henry W. Luce,
Eric M. North,	W. Reginald Wheeler,
William P. Merrill,	

Excuses were received from James L. Barton and Richard Roberts.

The following actions were taken:

VOTED: That because of the absence on the Pacific Coast of Mr. Wheeler, the executive work of the Secretary of the Trustees be transferred to Dr. Eric M. North until the appointment of the Executive Secretary.

The Campaign Committee, to which was committed the appointment of an executive secretary, reported its exchange of telegrams with Dr. J. E. Crowther. After discussion, it was

VOTED: That the Executive Committee accept the recommendation of the Campaign Committee for the appointment of Dr. Crowther as Executive Secretary of the University, adding the following conditions:

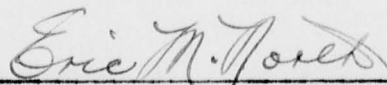
That it be distinctly understood that the task is a money raising task;

That the Committee feels that the needs of the University require final decision on or before December 23rd, and that the work be undertaken by January 15th;

That consideration of a trip to China be deferred until after the urgent financial needs of the University are provided for; and

That while no definite term has been agreed upon, the type of work necessary requires a continued term of service.

The meeting adjourned.



Eric M. North

Secretary